



NEW MILLENNIUM IRON CORP.

ANNUAL REPORT 2018

Annual Report
December 31, 2018

Letter to Shareholders

Financial Statements

Management's Discussion and Analysis

Corporate Directory



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www.NMLiron.com

Dear Shareholder,

During 2018, New Millennium Iron Corp. (“NML” or “the Company”), has continued to stabilize the Company’s finances through a rigorous program of cash conservation. Along with a significant reduction in expenditures through restructuring, an investment program has enabled the Company’s operations to be essentially cash neutral.

A further important achievement for NML was the December 2017 settlement of a disputed July 2012 contract with the Sept-Îles Port Authority (“Port”), which eliminated a long-term obligation while preserving the Company’s access rights to shipping capacity at the Port’s new multi-user wharf now in service.

This led to NML being able in November 2018 to complete the earlier announced sale of a portion of its reserved multi-user wharf capacity at the Port to Tacora Resources Inc. for \$4 million and a 20-year income stream from iron ore shipping fees expected to begin in 12 to 24 months, with the Company retaining sufficient capacity to support future development of its taconite iron ore properties.

Working Capital

Our working capital position is solid and can now be maintained. At the end of Q1 2019, NML held approximately \$17.1 million in cash and investments, and had overall working capital of \$16.8 million. The Company’s cash conservation measures have taken hold with claims management, essential administration and regulatory matters being successfully carried out by our small team.

Taconite Holdings

As is known in the iron and steel and financial communities, NML offers long-term development potential through a group of long-life taconite properties capable of producing high quality pellets and pellet feed to service the requirements of steelmakers with either blast furnace or direct reduced iron making operations, and the Company’s project areas are connected to the Port of Sept-Îles via a well-established, heavy-haul rail network.

With steelmakers in China and elsewhere showing increased demand and better pricing for higher quality iron ore, particularly in the context of greater environmental responsibility, and the use of pellets growing with tightness on the supply side, the attractive Labrador Trough mineralogy is again drawing attention as evidenced by capacity expansions at the established producers, efforts to restart idled production facilities and even signs of life in newer development.

NML continues to closely monitor market trends and events. NML remains well positioned to supply the global iron and steel industry from an extensive property position in the Labrador Trough featuring long-life, NI 43-101 compliant taconite reserves and resources that have been the subject of comprehensive feasibility work. The technical and engineering aspects are known and ready for discussion with potential partners and investors as and when market conditions permit.

The market environment remains challenging for greenfield projects such as the development of NML's taconite deposits, but changed dynamics in the form of migration to higher quality iron ore in the world's largest market, China, and elsewhere, have brought iron and steelmaker attention back to the uniquely attractive iron ore chemistry featured in the Labrador Trough.

NML participates in an active project in the region through its minority interest in Tata Steel Minerals Canada, which is now completing an iron ore beneficiating plant that will not only add high-grade ore to an established direct shipping ore product mix, but also year-round production capability, versus today's shorter, seasonal operation.

Also of note is that the pellet segment of the iron ore market targeted by NML, for which the Company's taconite ores are ideally suited, is presently very tight due to supply side constraints.

Important support for eastern Canadian iron ore has been provided by the Quebec Government's investment in restart project activity and infrastructure. NML has been a beneficiary through its previously mentioned Port-related transactions.

Corporate

The Company also announces the study with assistance from independent advisors of new business opportunities aimed at diversifying its iron ore and infrastructure interests. To this end, Cairn Merchant Partners ("Cairn") has been retained by NML to provide advisory services and analytical support to the new business initiative. In addition, a Special Committee of independent Directors has been formed to assist management and Cairn in reviewing opportunities and to make recommendations to the Board.

Working interactively with the Board to manage business priorities and general activity is a small, Montreal-based team, to which Robert P. Boisjoli was appointed in the fourth quarter 2018 as the Company's CFO.

We wish to acknowledge the efforts of NML's dedicated employees – past and present – whose skills and professionalism have contributed significantly during the Company's transition period.

Investment in Tata Steel Minerals Canada ("TSMC")

NML has a 4.32% interest in TSMC, which is owner and operator of a direct shipping ore ("DSO") project near Schefferville, Quebec. The DSO project is in ramp-up stage and produces and ships sinter fines. Subsidiaries of Tata Steel and the Quebec Government's financing arm, Investissement Québec, own the remainder of TSMC.

TSMC in early 2019 is completing its enclosed beneficiation plant that, when fully operational, will increase the DSO Project's scale while adding higher quality fines to the saleable product mix.

Conclusion

The 2018 developments are positive and important contributors to both NML's liquidity and positioning for the future, but production from the taconite properties is still some time away. The capital cost, long lead times for further marketing, permitting, community agreements, construction and ramp-up associated with our large-scale, mainly greenfield project undertaking all require a long-term perspective and commitment.

The Canadian junior mining sector is still going through a difficult period from the challenging commodity and capital markets of recent years, NML emerges in improved financial condition and able to consider strategies that can deliver nearer-term benefits to shareholders.

While NML considers new initiatives, the Company and its largest shareholder, Tata Steel, are reviewing their possible approaches with respect to the taconite properties. We will continue to respond to new opportunities while closely monitoring iron ore market developments.

Yours very truly,
NEW MILLENNIUM IRON CORP.

(s) Mario Caron _____
Mario Caron
Acting Chief Executive Officer
May 8, 2019



NEW MILLENNIUM IRON CORP.

Consolidated Financial Statements

**Years ended
December 31, 2018 and 2017**

NEW MILLENNIUM IRON CORP.

Consolidated Financial Statements

Years ended December 31, 2018 and 2017

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Independent Auditor's Report

To the Shareholders of New Millennium Iron Corp.:

Opinion

We have audited the consolidated financial statements of New Millennium Iron Corp. and its subsidiaries (the "Company"), which comprise the consolidated statements of financial position as at December 31, 2018 and December 31, 2017, and the consolidated statements of loss and comprehensive loss, changes in equity and cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Company as at December 31, 2018 and December 31, 2017, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards.

Basis for Opinion

We conducted our audits in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audits of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises Management's Discussion and Analysis ("MD&A"). The other information also comprises the information included in the Annual Report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits or otherwise appears to be materially misstated. We obtained the MD&A and Annual Report prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits and significant audit findings, including any significant deficiencies in internal control that we identify during our audits.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

The engagement partner on the audit resulting in this independent auditor's report is Michael Dimitriou.

Ottawa, Ontario

March 26, 2019

MNP LLP

Chartered Professional Accountants

Licensed Public Accountants

MNP

NEW MILLENNIUM IRON CORP.
Consolidated Statements of Financial Position

As at December 31, 2018 and 2017

(in Canadian dollars)

	Note	December 31 2018	December 31 2017
		\$	\$
Assets			
Current assets:			
Cash	5	6,997,065	986,920
Marketable securities	7	9,411,009	12,590,342
Sales tax and other receivables	6	47,819	63,950
Prepaid expenses		10,780	-
Total current assets		16,466,673	13,641,212
Non-current assets:			
Due from Tata Steel	8	-	1,763,137
Tax credits and mining duties receivable	9	428,384	4,843,790
Long-term investment	11	9,585,000	10,148,595
Property and equipment	12	343,371	343,371
Total non-current assets		10,356,755	17,098,893
Total assets		26,823,428	30,740,105
Liabilities and Equity			
Current liabilities:			
Trade and other payables	13	199,100	174,241
Total current liabilities		199,100	174,241
Non-current liabilities:			
Trade and other payables	13	716,527	623,202
Mining duties payable	9	88,441	1,373,490
Total non-current liabilities		804,968	1,996,692
Total liabilities		1,004,068	2,170,933
Equity:			
Share capital	14	177,584,512	177,584,512
Contributed surplus		22,432,336	22,432,336
Deficit		(173,382,039)	(171,686,027)
Accumulated other comprehensive loss		(1,053,800)	-
Total equity attributable to owners of the parent company		25,581,009	28,330,821
Non-controlling interest		238,351	238,351
Total equity		25,819,360	28,569,172
Total liabilities and equity		26,823,428	30,740,105

The accompanying notes are an integral part of these consolidated financial statements.

These consolidated financial statements were approved and authorized for issue by the Board of Directors on March 26 2019.

(S) Mario Caron
 Director

(S) Dean Journeaux
 Director

NEW MILLENNIUM IRON CORP.

Consolidated Statements of Income (Loss) and Comprehensive Loss

Years ended December 31, 2018 and 2017

(in Canadian dollars)

	Note	December 31 2018	December 31 2017
		\$	\$
Expenses:			
General and administrative expenses	16	1,025,179	1,634,827
Mineral exploration and evaluation	15	(2,316,952)	(195,730)
Impairment (reversal of impairment) of other assets	10	(4,384,245)	38,502,545
Change in fair value of long-term investment	11	(1,149,000)	-
Write-down of tax credits and mining duties receivable	9	4,445,369	-
Write-down of due from Tata Steel	8	3,843,972	-
Derecognition of mining duties payable	9	(1,285,049)	-
		179,274	39,941,642
Other items:			
Investment income		843,987	667,350
Change in fair value of marketable securities	7	(364,830)	276,842
		479,157	944,192
Net income (loss)		299,883	(38,997,450)
Other comprehensive loss:			
Change in fair value of fixed rate investments	7	(1,337,100)	-
Other comprehensive loss net of tax		(1,337,100)	-
Total comprehensive loss		(1,037,217)	(38,997,450)
Net income (loss) attributable to:			
Shareholders of New Millennium Iron Corp.		299,883	(38,997,450)
Non-controlling interest		-	-
		299,883	(38,997,450)
Other comprehensive loss attributable to:			
Shareholders of New Millennium Iron Corp.		(1,337,100)	-
Non-controlling interest		-	-
		(1,337,100)	-
Net income (loss) and comprehensive loss attributable to:			
Shareholders of New Millennium Iron Corp.		(1,037,217)	(38,997,450)
Non-controlling interest		-	-
		(1,037,217)	(38,997,450)
Weighted average number of common shares outstanding		181,054,146	181,054,146
Basic and diluted loss per share:		0.00	(0.22)

The accompanying notes are an integral part of these consolidated financial statements.

NEW MILLENNIUM IRON CORP.

Consolidated Statements of Changes in Equity

Years ended December 31, 2018 and 2017

(in Canadian dollars)

	Note	Number of shares outstanding	Share capital \$	Contributed surplus \$	Deficit \$	Accumulated other comprehensive income (loss) \$	Total attributable to the owners of the parent company \$	Non-controlling interest \$	Total equity \$
Balance as at December 31, 2017		181,054,146	177,584,512	22,432,336	(171,686,027)	-	28,330,821	238,351	28,569,172
IFRS 9 transition adjustment	3.2				(283,300)	283,300	-	-	-
IFRS 9 transition adjustment	3.2				(1,712,595)		(1,712,595)	-	(1,712,595)
Adjusted balance as at December 31, 2017		181,054,146	177,584,512	22,432,336	(173,681,922)	283,300	26,618,226	238,351	26,856,577
Net income (loss) and comprehensive loss for the year					299,883	(1,337,100)	(1,037,217)	-	(1,037,217)
Balance as at December 31, 2018		181,054,146	177,584,512	22,432,336	(173,382,039)	(1,053,800)	25,581,009	238,351	25,819,360
Balance as at December 31, 2016		181,054,146	177,584,512	22,432,336	(132,688,577)	-	67,328,271	238,351	67,566,622
Net loss and comprehensive loss for the year					(38,997,450)		(38,997,450)	-	(38,997,450)
Balance as at December 31, 2017		181,054,146	177,584,512	22,432,336	(171,686,027)	-	28,330,821	238,351	28,569,172

The accompanying notes are an integral part of these consolidated financial statements.

NEW MILLENNIUM IRON CORP.
Consolidated Statements of Cash Flows

Years ended December 31, 2018 and 2017

(in Canadian dollars)

	Note	December 31 2018	December 31 2017
		\$	\$
Operating activities:			
Net income (loss)		299,883	(38,997,450)
Adjustments for:			
Investment income		(843,987)	(667,350)
Change in fair value of marketable securities	7	364,830	(276,842)
Decrease (increase) in due from Tata Steel		(2,080,835)	239,434
Change in fair value of long-term investment	11	(1,149,000)	-
Write-down of tax credits and mining duties receivable	9	4,445,369	-
Write-down of due from Tata Steel	8	3,843,972	-
Derecognition of mining duties payable	9	(1,285,049)	-
Depreciation of property and equipment	12	-	5,931
Tax credits and mining duties recognized		(239,152)	(81,046)
Gain on disposal of property and equipment		-	(17,263)
Impairment of other assets		-	38,502,545
Operating activities before changes in working capital items		3,356,031	(1,292,041)
Change in sales taxes and other receivables		16,131	16,259
Change in prepaid expenses		(10,780)	-
Change in trade and other payables		(9,034)	(1,558,270)
Change in working capital items		(3,683)	(1,542,011)
Cash flows from (used for) operating activities		3,352,348	(2,834,052)
Financing activity:			
Increase in long-term trade and other payables		93,325	623,202
Cash flows from financing activity		93,325	623,202
Investing activities:			
Redemption of marketable securities		5,519,575	14,006,163
Purchase of marketable securities		(4,063,301)	(14,374,631)
Net interest received		745,447	588,043
Dividends received		119,669	-
Proceeds from disposal of property and equipment	12	-	20,000
Tax credits and mining duties received		243,082	738,902
Cash flows from investing activities		2,564,472	978,477
Net change in cash		6,010,145	(1,232,373)
Cash, beginning of year		986,920	2,219,293
Cash, end of year		6,997,065	986,920

Additional disclosures of cash flows information (Note 18.).

The accompanying notes are an integral part of these consolidated financial statements.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements

Years ended December 31, 2018 and 2017

(in Canadian dollars)

1. Reporting entity:

The current principal activities of New Millennium Iron Corp. ("the Parent Company") and its subsidiaries ("the Company", "New Millennium" or "NML") are the exploration, evaluation and development of mineral properties. The Parent Company was incorporated pursuant to the provisions of the *Alberta Business Corporations Act* on August 8, 2003.

New Millennium is a company domiciled in Canada. New Millennium is a public company listed on the Toronto Stock Exchange ("TSX") and its trading symbol is "NML".

The address of the Company's executive office is 1000 Sherbrooke Street West, Suite 1120, Montréal, Québec, H3A 3G4 and its head, registered and records office is 520 3rd Avenue SW, Suite 1900, Calgary, Alberta, T2P 0R3 and its web site is www.nmliron.com.

2. Basis of preparation:

2.1 Statement of compliance:

These annual consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standard Board ("IASB"), applicable to the preparation of annual consolidated financial statements. The accounting policies applied in these consolidated financial statements are based on IFRS issued and in effect as at year end.

2.2 Basis of presentation:

The consolidated financial statements have been prepared on the basis that the Company will continue as a going concern, which assumes that the Company will be able to realize its assets and discharge its liabilities in the normal course of operations.

2.3 Basis of measurement:

The consolidated financial statements have been prepared on the historical cost basis except for where IFRS requires recognition at fair value.

2.4 Functional and presentation currency:

These consolidated financial statements are presented in Canadian dollars (\$), which is also the Company's functional currency and the functional currency of each of its subsidiaries.

2.5 Basis of consolidation:

These consolidated financial statements include the accounts of the parent and the entities controlled by the parent and its subsidiaries which include the following entities:

Subsidiary	Principal activity	Jurisdiction of Incorporation	% of Ownership
LabMag Services Inc.	Provision of services to LLP	Canada	100%
LabMag GP Inc. ("GP")	General partner of LLP	Canada	80%
LabMag Limited Partnership ("LLP")	Exploration and evaluation of mineral properties	Canada	80%

In accordance with the LLP Partnership agreement between the Company, the Naskapi/LabMag Trust ("NNK Trust") and GP, the Company is responsible for providing and arranging for all capital in excess of the initial contributions of each partner and for the financing of all operating costs for exploration until commercial production commences.

The parent controls a subsidiary if it is exposed or has rights to variable returns from its involvement with the subsidiary and has the ability to affect those returns through its power over the subsidiary.

All significant intercompany transactions and balances are eliminated upon consolidation, including unrealized gains and losses on transactions between NML entities. Amounts reported in the financial statements of the subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Company. All subsidiaries have annual reporting dates of December 31.

Profit or loss and other comprehensive income of subsidiaries acquired or disposed of during the year are recognized from the effective date of acquisition or up to the effective date of disposal, as applicable. There were no such activities in the year.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

2. Basis of preparation (continued):

2.5 Basis of consolidation (continued):

Where the Company controls a subsidiary whose equity (or a portion thereof) is not attributable directly or indirectly to the Company, the Company records a non-controlling interest equal to its original cost plus its' attributable share of changes in equity since the date of acquisition. Non-controlling interests are presented in the consolidated statement of financial position within equity, separately from the equity of the shareholders of the parent Company. Consequently, the Company consolidates 100% of the assets, liabilities and losses of LLP and reflects the contribution of the Partner holding the 20% interest in the Partnership as a non-controlling interest.

Summarized financial information of LLP, before intragroup eliminations, is set out below:

	December 31 2018	December 31 2017
	\$	\$
Current assets	114,652	55,292
Non-current assets	-	1,220,299
Total assets	114,652	1,275,591
Current liabilities	-	321,602
Non-current liabilities	587,704	587,704
Total liabilities	587,704	909,306
Partners' capital	(473,052)	366,285

	December 31 2018	December 31 2017
	\$	\$
Net loss and comprehensive loss attributable to NML	(1,239,337)	(5,934)
Net loss and comprehensive loss attributable to Non-controlling interest	-	-
Net loss and total comprehensive loss	(1,239,337)	(5,934)

	December 31 2018	December 31 2017
	\$	\$
Net cash used in operating activities	(1,592,337)	281,819
Net cash from financing activities	400,000	(449,621)
Net cash used in investing activities	1,220,299	62,921
Net cash inflow (outflow)	27,962	(104,881)

2.6 Use of estimates and judgements:

The preparation of the consolidated financial statements requires management to undertake several judgments, estimates and assumptions about recognition and measurement of assets, liabilities, income and expenses. The actual results may differ from these judgments and estimates. These estimates and judgments are based on management's best knowledge of the events or circumstances and actions the Company may take in the future. The estimates are reviewed on an ongoing basis. Information about the significant judgments, estimates and assumptions that have the most significant effect on the recognition and measurement of assets, liabilities, income and expenses are discussed below.

(a) Significant management judgment:

The following are significant management judgments in applying the accounting policies of the Company that have the most significant effects on the financial statements.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

2. Basis of preparation (continued):

2.6 Use of estimates and judgements (continued):

(a) Significant management judgment (continued):

Recognition of deferred income tax assets and measurement of income tax expense

Management continually evaluates the likelihood that its deferred tax assets could be realized. This requires management to assess whether it is probable that sufficient taxable income will exist in the future to utilize these losses within the carry-forward period. By its nature, this assessment requires significant judgment. To date, management has not recognized any deferred tax assets in excess of existing taxable temporary differences expected to reverse within the carry-forward period (see Note 17).

Tax credits receivable

Management continually evaluates the likelihood of recovering the tax credits receivable. The evaluation requires management to assess the interpretation of the Quebec tax regulations and the probability of the Company being successful in its actions. As at December 31, 2018, management believes that the Company will be successful in recovering the remaining amounts under dispute.

Other assets

Management continually evaluates the likelihood of recovering the other assets. The evaluation requires management to assess the probability of the Company using the shipping facilities, or assigning a portion of its shipping rights, to recover the carrying amount. As at December 31, 2017, management has recorded an impairment of \$38,502,545 in other assets as the Company did not expect to be able to use the shipping facilities to recover the carrying amount as described in Note 10. During the current year, the Company reversed \$4,384,245 of this amount on assigning a portion of its shipping rights to an arms length party.

Provisions and contingent liabilities

Judgments are made as to whether a past event has led to a liability that should be recognized in the consolidated financial statements or disclosed as a contingent liability. Quantifying any such liability often involves judgements and estimates. These judgments are based on several factors including the nature of the claims or dispute, the legal process and potential amount payable, legal advice received, previous experience and the probability of a loss being realized.

Several of these factors are sources of estimation uncertainty.

To date, the Company has met all government regulations concerning reclamation requirements relating to the exploration and evaluation of its mineral properties on a progressive basis. Management believes that no additional environmental rehabilitation provisions are required at this time and no amount has been recorded in these consolidated financial statements.

(b) Estimation uncertainty:

Information about estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities and expenses is provided below. Actual results may be substantially different.

Long-term investment, Tata Steel Minerals Canada Ltd. ("TSMC")

Management uses a special valuation technique to estimate the fair value of the investment in TSMC at each reporting period as TSMC's shares are not publicly traded. The fair value of the investment is determined as the present value of estimated cash flows discounted at a current market rate of return.

In estimating the present value management is required to make assumptions as to future events or circumstances. The calculation of the fair value amount includes, but is not limited to, the following key assumptions:

- Future funding requirements of TSMC and resulting dilution of NML's ownership interest in TSMC;
- Cost of capital that is used for the current market rate of return;
- Market price of iron ore;
- The amount and timing of payment of dividends by TSMC;
- US dollar exchange rate; and
- Internal and external factors that may affect production and logistics.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

2. Basis of preparation (continued):

2.6 Use of estimates and judgements (continued):

(b) Estimation uncertainty (continued):

Share-based compensation

The estimation of share-based compensation costs requires the selection of an appropriate valuation model and consideration as to the inputs necessary for the valuation model chosen. The Company has made estimates as to the volatility of its own share price, the probable life of share options granted and the time of exercise of those share options. The model used by the Company is the Black-Scholes valuation model.

3. Changes in accounting policy:

3.1 IFRS 2 Share-based payment:

On January 1, 2018, the Company adopted IFRS 2. On June 20, 2016, the IASB published final amendments to IFRS 2 that clarify the classification and measurement of share-based payment transactions.

These amendments deal with variations in the final settlement arrangements including; (a) accounting for cash-settled share-based payment transactions that include a performance condition, (b) classification of share-based payment transactions with net settlement features, as well as (c) accounting for modifications of share-based payment transactions from cash-settled to equity.

These changes are effective for annual periods beginning on or after January 1, 2018. The adoption of this new standard did not have a significant impact on the Company's financial statements.

3.2 IFRS 9 Financial Instruments:

On January 1, 2018, the Company initially applied the requirements of International Financial Reporting Standards ("IFRS") 9 Financial Instruments, which introduces new requirements for the classification and measurement of financial assets. IFRS 9 requires all recognized financial assets to be measured at amortized cost or fair value in subsequent accounting periods following initial recognition. Specifically, financial assets that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the outstanding principal are measured at amortized cost at the end of subsequent accounting periods. If the business model's objective is achieved by both collecting the contractual cash flows and selling the underlying financial asset, the financial asset is measured at fair value at the end of subsequent accounting periods, with any changes taken through other comprehensive income. All other financial assets including equity investments are measured at their fair values at the end of subsequent accounting periods, with any changes taken through profit and loss or other comprehensive income depending on certain criteria. The requirements for classification and measurement of financial liabilities largely carried forward existing requirements in International Accounting Standard ("IAS") 39 Financial Instruments – Recognition and Measurement, except that fair value changes due to credit risk for liabilities designated at fair value through profit and loss would generally be recorded in other comprehensive income. IFRS 9 also amends the requirements with respect to hedge accounting, and introduces a single, forward-looking expected loss impairment model.

The Company's financial instruments are accounted for as follows under IFRS 9 as compared to the Company's previous policy in accordance with IAS 39.

Financial asset/liability	IAS 39 Category	IFRS 9 Category
Cash	Loans and receivables	Amortized cost
Marketable securities:		
• Equities	Fair value through profit or loss	Fair value through profit or loss
• Fixed rate investments	Fair value through profit or loss	Fair value through other comprehensive income or loss
Other receivables	Loans and receivables	Amortized cost
Due from Tata Steel	Loans and receivables	Amortized cost
Long-term investment, TSMC	Available for sale	Fair value through profit or loss
Trade and other payables, except sales tax payable	Financial liabilities at amortized cost	Amortized cost

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

3. Change in accounting policy (continued):

3.2 IFRS 9 Financial Instruments (continued):

Under IFRS 9, an investment in an equity instrument that was previously accounted for at cost and that does not have a quoted price in an active market for an identical instrument shall be measured at fair value at the date of initial application. Consequently, the Company has determined the fair value of its long-term investment in TSMC (see Note 11 to be \$8,436,000 as at January 1, 2018). The \$1,712,595 difference between the previous carrying value and the fair value has been recognized in the opening deficit of the current period.

Furthermore, the fixed rate investments were reclassified from fair value through profit or loss to fair value through other comprehensive income or loss. On January 1, 2018, the previously recognized gain on change in fair value of \$283,300 was reclassified from deficit to accumulated other comprehensive income on the statement of changes in equity.

IFRS 9 changes to the requirements for hedge accounting had no impact on the Company's financial statements as the Company does not use hedge accounting.

The adoption of the expected credit loss impairment model did not have a significant impact on the Company's financial statements.

3.3 IFRS 15 - Revenue from Contracts with Customers:

On January 1, 2018, the Company adopted IFRS 15. In May 2014, the IASB issued "IFRS 15". The new standard is effective for fiscal years beginning on or after January 1, 2018 and is to be applied retrospectively. Early adoption is permitted. IFRS 15 will replace IAS 11 Construction Contracts, IAS 18 Revenue, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfer of Assets from Customers, and SIC 31 Revenue - Barter Transactions Involving Advertising Services. The standard contains a single model that applies to contracts with customers and two approaches to recognizing revenue: at a point in time or over time. The model features a contract-based five-step analysis of transactions to determine whether, how much and when revenue is recognized. New estimates and judgmental thresholds have been introduced, which may affect the amount and/or timing of revenue recognized. The new standard applies to contracts with customers. It does not apply to insurance contracts, financial instruments or lease contracts, which fall in the scope of other IFRSs. The adoption of this new standard did not have a significant impact on the Company's financial statements as it did not have significant revenues in the past.

3.4 IFRIC 22 Foreign Currency Transactions and Advance Consideration:

On January 1, 2018, the Company adopted IFRS 22. Issued by the IASB in December 2016 and provides guidance on the issue of the "date of the transaction" for the purpose of determining the exchange rate at the time of the transaction, to apply to transactions that are within the scope of IAS 21, Effects of Changes in Foreign Exchange Rates, which involve the receipt or payment of an advance consideration in a foreign currency. The interpretation applies for annual reporting periods beginning on or after January 1, 2018. The adoption of this new standard did not have a significant impact on the Company's financial statements.

4. Significant accounting policies:

The accounting policies set out below have been applied consistently to all years presented in these consolidated financial statements and in preparing the statements of financial position, unless otherwise indicated.

4.1 Cash and cash equivalents:

Cash and cash equivalents comprise cash in bank and other short-term highly liquid investments having original maturities of three months or less from the acquisition date and that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

4.2 Marketable securities:

Marketable securities comprise of bonds and shares of other publicly trading companies and are recorded at fair value as of the date of the statement of financial position. The difference from the original cost base related to bonds is recorded as change in fair value in other comprehensive income while the difference from the original cost base related to share of other public trading companies is recorded in net loss.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

4. Significant accounting policies (continued):

4.3 Tax credits and mining credits on duties:

Tax credits and mining credits on duties are recognized as a reduction of the mineral exploration and evaluation expenditures during the period in which the costs are incurred, provided that the Company is reasonably certain the amounts will be received. The tax credits and mining credits on duties claimed and recorded must be examined and approved by the government authorities so it is possible that the amount granted will differ from the amount recorded.

4.4 Property and equipment:

Property and equipment are carried at cost less accumulated depreciation and any impairment losses. Depreciation is recognized on a straight-line basis over the estimated useful life of the property and equipment. The periods generally applicable are as follows:

Asset	Period
Office equipment and furnitures	18 to 60 months

The amortization expense for each period is recognized in profit or loss, within general and administrative expense, except for certain items of property and equipment related to exploration and evaluation activities where the amortization expense is included in mineral exploration and evaluation expenditures when it relates to a specific exploration and evaluation project. Depreciation of an asset ceases when it is classified as held for sale (or included in a disposal group that is classified as held for sale) or when it is derecognized.

Depreciation methods, useful lives and residual values are reviewed at each reporting period, and adjusted if appropriate. Any changes arising from the assessment are applied by the Company prospectively.

At December 31, 2017, the Company had disposed of all of its office furniture and equipment.

4.5 Mineral exploration and evaluation expenditures:

All the Company's projects are currently in the exploration and evaluation phase or in preparation for a decision on their development.

Mineral exploration and evaluation expenditures are costs incurred during the initial search of mineral deposits before the technical feasibility and commercial viability of the extraction have been demonstrated.

The costs directly related to the acquisition of the mineral property rights and the exploration and evaluation expenditures incurred are expensed until a decision to develop a property.

The Company will capitalize expenditures related to mineral properties under property and equipment once a decision to develop a property has been made.

Although the Company has taken steps to verify title to the mining properties in which it holds an interest, in accordance with industry practices for the current stage of exploration and development of such properties, these procedures do not guarantee the validity of the Company's titles. Property titles may be subject to unregistered prior agreements and non-compliance with regulatory requirements.

4.6 Reclamation obligations:

The Company's operations are governed by government environment protection legislation. Environmental consequences are difficult to identify in terms of amounts, timetable and impact. As of the reporting date, management believes that the Company's operations are in compliance with the current laws and regulations. Site restoration costs currently incurred are negligible. When the technical feasibility and commercial viability of extracting a mineral resource have been demonstrated, a restoration provision will be recognized in the cost of the mining property when there is constructive commitment that has resulted from past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be measured with sufficient reliability.

4.7 Income taxes:

Income tax expense consists of the sum of current and deferred tax expense. Income tax expense is recognized in profit or loss except when they relate to items that are recognized outside profit or loss (i.e. directly in equity or other comprehensive income).

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

4. Significant accounting policies (continued):

4.7 Income taxes (continued):

Current income tax expense is the expected tax payable on the taxable profit or loss for the period which differs from profit or loss in the consolidated financial statements, using tax rates enacted or substantively enacted at the reporting date, adjusted for amendments to tax payable with regards to previous years.

Current income tax assets and/or liabilities comprise those obligations to, or claims from, fiscal authorities relating to current or prior reporting periods.

Deferred taxes are calculated using the liability method on temporary differences between the carrying amounts of assets and liabilities and their tax bases. However, deferred tax is not provided on the initial recognition of goodwill or on the initial recognition of an asset or liability unless the related transaction is a business combination or affects tax or accounting profit.

Deferred tax assets and liabilities are calculated, without discounting, at tax rates that are expected to apply to their respective period of realization, provided they are enacted or substantively enacted by the end of the reporting period.

Deferred tax liabilities are always recognized in full.

A deferred tax asset is only recognized to the extent that it is probable that future taxable income will be available against which the temporary difference can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that all or part of the related tax benefit will be realized. To the extent that an asset not previously recognized fulfills the criteria for recognition, a deferred tax asset is recorded.

Deferred tax assets and liabilities are offset only when the Company has a right and intention to set off current tax assets and liabilities from the same taxation authority.

Changes in deferred tax assets or liabilities are recognized as deferred tax expense in profit or loss, except where they relate to items that are recognized in other comprehensive income or directly in equity, in which case the related deferred tax is also recognized in other comprehensive income or equity, respectively.

When the Company has renounced its tax deductions and has incurred its eligible expenditures, the sale of tax deductions is recognized in profit or loss as a reduction of deferred tax expense.

4.8 Basic and diluted loss per share:

Basic loss per share is calculated by dividing the loss attributable to common shareholders of the Company by the weighted average number of common shares outstanding during the period. Diluted loss per share is calculated by adjusting loss attributable to common shareholders of the Company, and the weighted average number of common shares outstanding, for the effects of all dilutive potential common shares which include options and warrants. Dilutive potential common shares are deemed to have been converted into common shares at the average market price at the beginning of the period or, if later, at the date of issue of the potential common shares. The diluted loss per share is equal to the basic loss per share as a result of the anti-dilutive effect of the outstanding warrants and share options.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

4. Significant accounting policies (continued):

4.9 Equity:

Share capital represents the amount received on the issuance of shares, less issuance costs net of any underlying income tax benefit from these issuance costs.

Proceeds from unit placements are allocated between shares and warrants issued using the residual method. Proceeds are first allocated to shares according to the quoted price of existing shares at the time of issuance and any residual in the proceeds is allocated to warrants.

Issuance of flow-through shares represents in substance an issuance of common shares and the sale of the right to tax deductions to the investors. When the flow-through shares are issued, the sale of the right to tax deductions is deferred and presented as other liabilities in the consolidated statement of financial position. The proceeds received from flow-through placements are allocated between share capital and the liability using the residual method which means that the shares are valued at fair value of existing shares at the time of issuance and the residual proceeds are allocated to the liability. The liability component recorded initially on the issuance of shares is reversed on renunciation of the right to deductions to the investors and when eligible expenses are incurred and recognized in profit or loss in reduction of deferred tax expense.

Contributed surplus includes charges related to share options and warrants until such equity instruments are exercised, at which point the amounts are transferred to share capital. Options and warrants that expire unexercised remain in contributed surplus.

When shares are purchased for cancellation, the carrying amount of the shares is recognized as a deduction from share capital. The difference between the purchase price and the carrying amount of the shares is charged to contributed surplus.

Deficit includes all current and prior period retained income and losses.

Non-controlling interest consists of the subsidiaries' equity that the Company does not hold directly or indirectly.

4.10 Share-based compensation:

The Company operates an equity settled share-based remuneration plan. All goods and services received in exchange for the grant of any share-based payments are measured at their fair values unless that fair value cannot be estimated reliably. If the entity cannot estimate reliably the fair value of the goods or services received, the entity shall measure their value indirectly by reference to the fair value of the equity instruments granted. Where employees and third parties providing similar services are rewarded using share-based payments, the fair value of the services rendered by the party is determined indirectly by reference to the fair value of the equity instruments granted. This fair value is appraised at the grant date and excludes the impact of non-market vesting conditions, is determined using the Black-Scholes valuation model and is recognized over the vesting period of such options at each reporting date up to the vesting date or the expected vesting period when options vest only if certain performance criteria is met. The estimate of the number of the awards likely to vest is reviewed and adjusted to reflect the actual awards issued. Any cumulative adjustment prior to vesting is recognized in the current period in profit or loss with a corresponding adjustment to contributed surplus.

The compensation expense for the period is recognized in general and administrative expenses, with a corresponding adjustment to contributed surplus. Share-based payments to the agents in respect of an equity financing are recognized as issuance cost of the equity instruments with a corresponding credit to contributed surplus.

When directors, officers, employees and consultants exercise their share options, the share capital is credited by the sum of the consideration paid together with the related portion previously credited to contributed surplus when compensation expenses were charged in profit or loss.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

4. Significant accounting policies (continued):

4.11 Financial instruments:

(a) Recognition and derecognition:

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of the financial instrument.

Financial assets are derecognized when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and substantially all the risks and rewards are transferred. A financial liability is derecognized when it is extinguished, discharged, cancelled or expires.

(b) Classification and initial measurement of financial assets:

All financial assets are initially measured at fair value adjusted for transaction costs (where applicable). Financial assets are classified into the following categories:

- amortized cost;
- fair value through profit or loss ("FVTPL");
- fair value through other comprehensive income ("FVOCI").

The classification is determined by both:

- the entity's business model for managing the financial asset;
- the contractual cash flow characteristics of the financial asset.

All income and expenses relating to financial assets that are recognized in profit or loss are presented within finance costs, finance income or other financial items, except for impairment of trade receivables which is presented within other expenses.

(c) Subsequent measurement of financial assets:

i) Financial assets at amortized cost:

Financial assets are measured at amortized cost if the assets meet the following conditions (and are not designated as FVTPL):

- they are held within a business model whose objective is to hold the financial assets and collect its contractual cash flows;
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, these are measured at amortized cost using the effective interest method. Discounting is omitted where the effect of discounting is immaterial. The Company's cash, other receivables and Due from Tata Steel fall into this category of financial instruments.

ii) Financial assets at fair value through profit or loss (FVTPL):

Financial assets that are held within a different business model other than 'hold to collect' or 'hold to collect and sell' are categorised at fair value through profit and loss. Further, irrespective of business model financial assets whose contractual cash flows are not solely payments of principal and interest are accounted for at FVTPL. All derivative financial instruments fall into this category, except for those designated and effective as hedging instruments, for which the hedge accounting requirements apply.

The category contains equity investments and long-term investment. The Company accounts for the investments at FVTPL and did not make the irrevocable election to account for the investment in TSMC and listed equity securities at fair value through other comprehensive income (FVOCI). The equity investment in TSMC was measured at cost in the comparative period under IAS 39. In the current financial year, the fair value was determined in line with the requirements of IFRS 9, which does not allow for measurement at cost.

Assets in this category are measured at fair value with gains or losses recognized in profit or loss. The fair values of financial assets in this category are determined by reference to active market transactions or using a valuation technique where no active market exists.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

4. Significant accounting policies (continued):

4.11 Financial instruments (continued):

iii) Financial assets at fair value through other comprehensive income (FVOCI):

The Company accounts for financial assets at FVOCI if the assets meet the following conditions:

- they are held under a business model whose objective it is “hold to collect” the associated cash flows and sell; and
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Any gains or losses recognized in other comprehensive income (OCI) will be recycled upon derecognition of the asset.

Fixed rate investments fall within this category.

The Company's financial assets are classified and measured as follows:

Financial assets	Measurement basis
Cash	Amortized cost
Marketable securities:	
• Equities	Fair value through profit or loss
• Fixed rate investments	Fair value through other comprehensive income or loss
Other receivables	Amortized cost
Due from Tata Steel	Amortized cost
Long-term investment, TSMC	Fair value through profit or loss

4.12 Impairment of financial assets:

IFRS 9's impairment requirements use more forward-looking information to recognize expected credit losses – the 'expected credit loss (ECL) model'. This replaces IAS 39's 'incurred loss model'. Instruments within the scope of the new requirements included loans and other debt-type financial assets measured at amortized cost and FVOCI, trade receivables, contract assets recognized and measured under IFRS 15 and loan commitments and some financial guarantee contracts (for the issuer) that are not measured at fair value through profit or loss.

Recognition of credit losses is no longer dependent on the Company first identifying a credit loss event. Instead the Company considers a broader range of information when assessing credit risk and measuring expected credit losses, including past events, current conditions, reasonable and supportable forecasts that affect the expected collectability of the future cash flows of the instrument.

In applying this forward-looking approach, a distinction is made between:

- Stage 1: financial instruments that have not deteriorated significantly in credit quality since initial recognition or that have low credit risk;
- Stage 2: financial instruments that have deteriorated significantly in credit quality since initial recognition and whose credit risk is not low;
- Stage 3: there is objective evidence of impairment as at the reporting date (using the criteria currently included in IAS 39).

A 12-month expected credit losses' are recognized for the first category while 'lifetime expected credit losses' are recognized for the second category. Measurement of the expected credit losses is determined by a probability-weighted estimate of credit losses over the expected life of the financial instrument.

4.13 Classification and measurement of financial liabilities:

As the accounting for financial liabilities remains largely the same under IFRS 9 compared to IAS 39, the Company's financial liabilities were not impacted by the adoption of IFRS 9. However, for completeness, the accounting policy is disclosed below.

The Company's financial liabilities include trade and other payables.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

4. Significant accounting policies (continued):

4.13 Classification and measurement of financial liabilities (continued):

Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Company designated a financial liability at fair value through profit or loss. Subsequently, financial liabilities are measured at amortized cost using the effective interest method except for derivatives and financial liabilities designated at FVTPL, which are carried subsequently at fair value with gains or losses recognized in profit or loss (other than derivative financial instruments that are designated and effective as hedging instruments). All interest-related charges and, if applicable, changes in an instrument's fair value that are reported in profit or loss are included within finance costs or finance income.

The Company's financial liabilities are classified and measured as follows:

Financial liabilities	Measurement basis
Trade and other payables, except sales tax payable	Amortized cost

4.14 Employee benefits:

The cost of short-term employee benefits (those payable within 12 months after the service is rendered, such as: paid vacation leave, maternity and paternal leave, sick leave, bonuses, and group insurance benefits) is recognized in the period in which the services are rendered.

The Company adopted an employee retirement benefit plan which represents a defined contribution plan. Contributions to the defined contribution plan are recognized in operations when they are due.

At December 31, 2018, the Company no longer had any employees and had wound up its employee retirement benefit plan.

4.15 Impairment of property and equipment:

Property and equipment are tested for impairment whenever events or changes in circumstances indicate that the amounts may not be recoverable.

An impairment loss is recognized in profit or loss for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount of an asset is the higher of its fair value less cost to sell and its value in use. To determine the value in use, management estimates expected future cash flows from each asset, and then determines an appropriate interest rate for the calculation of the expected present value of the cash flows. Discount factors are determined individually for each asset and reflect their respective risk profiles as assessed by management. The impairment loss reduces the asset directly.

Assets that have suffered impairment losses are reviewed at each reporting date for possible indicators of reversal of the impairment.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset in prior periods

4.16 Revenue:

Investment income is recorded on an accrual basis.

4.17 Foreign currency translation:

Monetary assets and liabilities denominated in foreign currency are translated to the Company's functional currency using the exchange rate in effect at the reporting date, whereas non-monetary items are translated at the historical rate. Revenue and expenses are translated to the functional currency using the average exchange rate in effect during the period, with the exception of revenue and expenses relating to non-monetary assets and liabilities, which are translated using the historical rate. Gains and losses on translation are recognized in profit or loss for the period.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

4. Significant accounting policies (continued):

4.18 Operating leases:

Leases where the lessor retains substantially all the risks and rewards of ownership are classified as operating leases. Payments made under operating leases are recognized in profit or loss on a straight-line basis over the period of the lease.

Any incentive received from the lessor is recognized as a reduction of rental expense over the lease term, on a straight-line basis.

4.19 Provisions:

Provisions represent liabilities to the Company for which the amount or timing is uncertain. Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligations, and the amounts can be reliably estimated. A present obligation arises from the presence of a legal or constructive commitment that results from past events, for example, legal disputes, decommissioning, restoration and similar liabilities, or onerous contracts.

The amount recognized as a provision is reviewed at each reporting date and is the best estimate of the consideration required to settle the present obligation based on the most reliable evidence at the reporting date taking into account the risks and uncertainties surrounding the obligation.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the obligation.

In those cases where the possible outflow of economic resources as a result of a present obligation is considered improbable or remote, no liability is recognized unless it was assumed in the course of a business combination.

As at December 31, 2018 and December 31, 2017, the Company had determined that no provision was required.

4.20 Segment reporting:

The Company presents and discloses segment information based on information that is regularly reviewed by its chief operating decision makers i.e. the Board of Directors and Chief Executive Officer. These decision makers have joint responsibility for allocating resources to the Company's operating segments and assessing their performance.

The Company has determined that it has only one operating segment, the exploration and evaluation of mineral resources.

4.21 New standards and interpretations that have not yet been adopted:

At the statement date, several new standards, amendments to standards and interpretations have been issued but are not yet effective. Accordingly, they have not been applied in preparing these consolidated financial statements. The Company is currently assessing the impact that these standards will have on the consolidated financial statements.

Management anticipates that all the pronouncements will be adopted in the Company's accounting policies for the first period beginning after the effective date of each pronouncement. Information on new standards, amendments and interpretations that are expected to be relevant to the Company's consolidated financial statements is provided below. Certain other new standards and interpretations have been issued but are not expected to have an impact on the Company's consolidated financial statements and are not listed.

(i) IFRS 16 Leases:

IFRS 16 replaces IAS 17 Leases and related interpretations. The core principle is that a lessee recognizes assets and liabilities for all leases with a lease term of more than 12 months. A lessee is required to recognize a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligation to make lease payments. Assets and liabilities arising from a lease are initially measured on a present value basis. The measurement includes non-cancellable lease payments (including inflation-linked payments), and includes payments to be made in optional periods if the lessee is reasonably certain to exercise an option to extend the lease, or not to exercise an option to terminate the lease. The new standard is intended to provide a faithful representation of leasing transactions, in particular those that do not currently require the lessees to recognize an asset and liability arising from an operating lease. IFRS 16 is effective for annual periods beginning on January 1, 2019, with early adoption permitted for entities that would also apply IFRS 15 Revenue from Contracts with Customers. Management is in the process of evaluating the impacts of these changes on the Company but does not anticipate any material impact on adoption of these amendments as it did not have significant leases.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

4. Significant accounting policies (continued):

4.22 New standards and interpretations that have not yet been adopted:

(ii) IFRIC 23 Uncertainty Over Income Tax Treatments:

Issued by the IASB in June 2017 and provides guidance as to when it is appropriate to recognize a current tax asset when the taxation authority requires an entity to make an immediate payment related to an amount in dispute. This interpretation applies for annual reporting periods beginning on or after January 1, 2019. Management is in the process of evaluating the impacts of these changes on the Company but does not anticipate any material impact on adoption of these amendments.

5. Cash:

	December 31 2018	December 31 2017
	\$	\$
Cash	6,997,065	986,920
	6,997,065	986,920

6. Sales tax and other receivables:

	December 31 2018	December 31 2017
	\$	\$
Sales tax receivable	47,819	21,924
Receivable from TSMC	-	29,262
Other	-	12,764
	47,819	63,950

7. Marketable securities:

As at December 31, 2018, marketable securities include:

Security	Carrying value	Face value	Maturity	Interest Rate on Face Value (per annum)
	\$	\$		
GIC	15,000	15,000	March 2019	0.90%
Sherritt senior unsecured notes	5,721,440	8,610,000	Between November 2021 and October 2025	7.50% to 8.00%
Shares				
AltaGas Ltd. (ALA/TSX)	236,300			
BCE Inc. (BCE/TSX)	539,300			
CI Financial Corp. (CIX/TSX)	388,800			
Diversified Royalty Corp. (DIV/TSX)	240,550			
Evertz Technologies Ltd. (ET/TSX)	259,040			
Hydro One Ltd. (H/TSX)	506,250			
Seaspan Corp. (SSW/US)	480,510			
General Motors Co. (GM/US)	502,252			
GlaxoSmithkline PLC (GSK/US)	521,567			
	9,411,009			

The Sherritt International Corporation ("Sherritt") notes included accrued interest of \$153,941.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

7. Marketable securities (continued):

As at December 31, 2018, due to the fluctuations in the market value of the "Sherritt" notes, the Company has recorded in other comprehensive loss a change in fair value of fixed rate investments in the amount of \$1,337,100.

The acquisition cost of the shares purchased during 2018 is detailed in the following table:

BCE Inc.	560,000	Hydro One Ltd.	489,715
CI Financial Corp.	506,902	Seaspan Corp.	514,032
Diversified Royalty Corp.	242,165	General Motors Co.	488,435
Evertz Technologies Ltd.	241,908	GlaxoSmithkline PLC	509,702

As at December 31, 2018, due to the fluctuations in the market value of the shares, the Company has recorded in comprehensive income a change in fair value of marketable securities in the amount of \$364,830.

As at December 31, 2017, marketable securities include:

Security	Carrying value	Face value	Maturity	Interest Rate on Face Value (per annum)
	\$	\$		
GIC's	5,045,261	5,024,132	Between February and October 2018	0.55% to 1.62%
Sherritt senior unsecured notes	7,058,541	8,610,000	Between November 2021 and October 2025	7.50% to 8.00%
Shares of AltaGas Ltd. (ALA/TSX)	486,540			
	12,590,342			

The Sherritt International Corporation ("Sherritt") notes were purchased for \$6,621,300 plus accrued interest of \$152,862.

The AltaGas Ltd. ("AltaGas") shares were purchased for \$492,998.

At December 31, 2017, due to the fluctuations in the market value of the "Sherritt" notes and the shares of AltaGas, the Company has recorded a change in fair value of the marketable securities in the amount of \$276,842.

8. Due from Tata Steel:

On March 6, 2011, the Company signed the Taconite Binding Heads of Agreement ("HOA") with Tata Steel Global Minerals Holdings PTE Ltd. ("Tata Steel") in respect of the LabMag Project and the KéMag Project (collectively referred to as the "Taconite Projects"). Under the Binding HOA, Tata Steel has participated in the development of the Company's feasibility study of these projects. In exchange for an option to own a portion of the Taconite Projects, Tata Steel will pay the Company an amount equal to 64% of the costs to complete the feasibility study. If Tata Steel exercises its option, then it will pay the Company 64% of the costs incurred prior to the feasibility study to advance the project(s).

The project(s) upon which Tata Steel exercises its option will be transferred to an entity in which Tata Steel will initially hold an 80% interest and the Company 20%, with this initial 20% interest bearing a "free carry" equity interest in that Tata Steel will be required to arrange funding in the entity for any capital expenditure requirements on behalf of the Company's interest up to a maximum of \$4.85 billion. Also, the Company has an option to acquire an additional 16% paid equity interest and a right of first refusal to acquire another 4% paid equity interest should Tata Steel exercise its right to invite third party investors into the project.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

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8. Due from Tata Steel (continued):

As at December 31, 2018, NML has received \$27,810,000 (December 31, 2017 - \$27,810,000) from Tata Steel on account of the option. As at December 31, 2018, \$24,441,774 has been recorded as a reduction of mineral exploration and evaluation expenditures for which there was a \$58,232 recovery related to expenditures and \$2,022,603 relating to the reversal of the Mining Tax Credits receivable net of Mining Duties payable in the year ended December 31, 2018 (year ended December 31, 2017 - \$Nil). An additional \$7,212,198 has been recorded as a reduction of general and administrative expenses, with \$Nil recorded during the year ended December 31, 2018 (year ended December 31, 2017 - \$Nil). The amount receivable at December 31, 2018 of \$3,843,972 (December 31, 2017 - \$1,763,137) was recorded as Due from Tata Steel.

During the year, there were further discussions between NML and Tata Steel ("Tata") regarding the previously reported amount due from Tata with Tata advising the Company of disagreement with calculations making up the basis for the receivable. Upon review, the Company has not been provided with sufficient certainty to consider the amount due from Tata as collectible and accordingly has written down the full amount of the receivable. These advances are unsecured, non-interest bearing and the Company is currently in discussion with Tata Steel as to exact quantum that is owed and the expected payment date. The Company will continue to pursue collection of the \$3,843,972 as the Company believes it is entitled to this amount.

	\$
Amount due from Tata Steel as at December 31, 2016	2,002,571
Decrease relating to Tata Steel's portion of mining tax credits repaid to the government	(239,434)
Amount due from Tata Steel as at December 31, 2017	1,763,137
Increase in amount owing relating to amounts spent on the Taconite project	58,232
Increase in amount owing relating to the reversal of the Mining Tax Credits receivable net of Mining Duties payable	2,022,603
Amount due from Tata Steel as at December 31, 2018 before provision for impairment	3,843,972
Write-down of the amount owing as at December 31, 2018	(3,843,972)
Balance Due from Tata Steel as at December 31, 2018	-

9. Tax credits and mining duties receivable:

Revenu Québec ("RQ"), based on its audit of several claims from the Company for mining credits, previously reduced the Company's claimed credits by \$4,840,000 mainly for work on the Taconite Project Feasibility Study ("Study"). The Company thus filed an appeal with the Quebec Court. As this issue has been outstanding for several years and while management continues to negotiate a settlement with RQ, the Company is unable to predict the outcome of such negotiations and, accordingly, has written down the amount receivable based on a considered estimate of the outcome of the ongoing discussions with RQ as reviewed by legal counsel. As these tax credits and mining duties relate to the amount due from Tata Steel (Note 8), they are applied to Tata's 64% share of the Study therefore increasing the amount receivable from Tata Steel

Changes to the tax credits and mining duties receivable are as follows:

	Tax credit relating to resources receivable	Mining duties payable	Net
	\$	\$	\$
Amount receivable or payable as at December 31, 2016	4,952,495	(824,339)	4,128,156
Mining tax credits refused during government audit repaid by the Company	361,266	-	361,266
Tax credit relating to resources received	(469,971)	(549,151)	(1,019,122)
Amount receivable or payable as at December 31, 2017	4,843,790	(1,373,490)	3,470,300
Reallocation of a 2014 R&D tax credit payable to trade and other payables	33,893	-	33,893
Tax credit relating to resources received	(3,930)	-	(3,930)
Amount receivable or payable as at December 31, 2018 before provision for impairment	4,873,753	(1,373,490)	3,500,263
Write-down of the amount owing as at December 31, 2018	(4,445,369)	1,285,049	(3,160,320)
Amount receivable or payable as at December 31, 2018	428,384	(88,441)	339,943

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

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10. Other assets:

On July 13, 2012, the Company entered into a contract with the Sept-Îles Port Authority ("PSI") providing NML with access to a new multi-user deep-water dock facility ("multi-user dock"). As part of the contract, NML has a minimum annual shipping capacity of 15 million tonnes a year for 20 years, with options to renew for four more five-year terms. Construction of the facility is completed; however, the Company does not have legal or physical access to the multi-user dock, nor has it been provided information as to when it will have such access. NML's buy-in for this contract was calculated at \$38,372,000, which was paid, and the total amount was initially recorded in these consolidated financial statements as other assets. This buy-in constitutes an advance by the Company on future shipping fees. In addition, included in other assets is an amount of \$130,545 which represents the cost of opening letters of credits required to guarantee the above payments to the PSI.

On May 9, 2016 the PSI notified the Company that it considered the multi-user dock to be delivered and operational. On May 11, 2016 the Company advised the PSI of its position that this notice was inappropriate without effect and invalid.

On June 28, 2016 the Company announced that it had sent the PSI a notice of termination of the contract.

On December 6, 2017, the Company announced that it had reached a settlement with PSI. Per the settlement, as a multi-user dock participant presently without shipping operations, NML will use the funds previously advanced, coupled with a mechanism for adjusting NML's reserved dock capacity over the contractual period, to satisfy NML's take-or-pay obligation. As such, the Company has no further funding requirements in respect of the take-or-pay obligation. Once the funds previously advanced are fully offset against the take-or-pay obligation, NML is expected to use its reserved capacity proportionately based on the remaining term of the Contract. In all other respects, NML retains all its rights under the Contract.

As a result of the PSI settlement, and in view of the low probability of NML shipping prior to having fully applied the previously advanced funds to its take-or-pay obligation, NML has taken as at December 31, 2017, an impairment on this asset in the amount of \$38,502,545.

As at December 31, 2017, the Company has 15 million tonnes of reserved capacity at the multi-user deep water dock facility and \$38,372,000 of buy-in-payment that can be applied against future shipments or take or pay obligations.

During the year ended December 31, 2018, the Company entered into an agreement with an arm's length party, Tacora Resources Inc. ("Tacora"), where the Company sold 6.5 million tonnes of the Company's multi-user wharf capacity to Tacora in exchange for \$4 million upfront and \$0.10 per ton shipped by Tacora through the Port. Due to the delay in closing the transaction on Tacora's end, the Company charged Tacora additional amounts totalling \$384,245. The Company received all these amounts during the year. As this agreement was a direct result of the Company's agreement with the Port and relates to the "Other assets" written down in prior year, they are considered as a reversal of the impairment taken in prior year on the statement of loss and comprehensive loss.

11. Long-term investment:

As at December 31, 2017 the Company had an ownership interest in TSMC of 4.32% with a cost base of \$10,148,595 that originated as follows:

* An initial acquisition of 19 Class B shares of TSMC at a cost of \$19 and an additional Class B share that was received as part of the transfer of the DSO properties, valued at \$31,542,586.

* As a result, the Company owns 20 Class B shares with an original cost of \$31,542,605.

* In 2015, a loan receivable from TSMC of \$5,404,579 was converted into equity and in 2016 the Company took an impairment on the investment of 26,798,589.

As at January 1, 2018, the Company adopted the new standard IFRS 9. The bases of recognition changed from cost to the fair market value. The Company determined the fair value of its investment in TSMC to be \$8,436,000 resulting in a reduction of \$1,712,595.

As at December 31, 2018, the Company determined the fair value of its investment in TSMC to be \$9,585,000, resulting in an increase of \$1,149,000 for the year then ended.

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Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

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12. Property and equipment:

	Land	Office equipment and furnitures	Total
	\$	\$	\$
Cost			
As at December 31, 2016	343,371	283,684	627,055
Acquisitions	-	-	-
Disposals and write-offs	-	(283,684)	(283,684)
As at December 31, 2017	343,371	-	343,371
Acquisitions	-	-	-
Disposals and write-offs	-	-	-
As at December 31, 2018	343,371	-	343,371
Accumulated depreciation			
As at December 31, 2016	-	275,016	275,016
Depreciation	-	5,931	5,931
Disposals and write-offs	-	(280,947)	(280,947)
As at December 31, 2017	-	-	-
Depreciation	-	-	-
Disposals and write-offs	-	-	-
As at December 31, 2018	-	-	-
Net book value			
As at December 31, 2017	343,371	-	343,371
As at December 31, 2018	343,371	-	343,371

13. Trade and other payables:

Trade and other payables recognized in the consolidated statements of financial position can be analyzed as follows:

	December 31 2018	December 31 2017
	\$	\$
Current		
Trade accounts payable	32,952	30,810
Accrued liabilities	166,148	143,431
	199,100	174,241
	December 31 2018	December 31 2017
	\$	\$
Non-current		
Trade accounts payable to TSMC	716,527	-
Accrued liabilities to TSMC	-	623,202
	716,527	623,202

The trade accounts payable and accrued liabilities to TSMC relate to services that TSMC provided for the Taconite Feasibility Study. These amounts are non-interest bearing and are not expected to be paid prior to January 1, 2020.

NEW MILLENNIUM IRON CORP.
Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

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14. Share capital and share-based compensation:

(a) Authorized:

The Company is authorized to issue an unlimited number of common shares without par value and an unlimited number of preferred shares, without par value, issuable in series.

(b) Issued and outstanding:

	Number	Amount \$
Balance as at December 31, 2016	181,054,146	177,584,512
Issued	-	-
Balance as at December 31, 2017	181,054,146	177,584,512

	Number	Amount \$
Balance as at December 31, 2017	181,054,146	177,584,512
Issued	-	-
Balance as at December 31, 2018	181,054,146	177,584,512

(c) Share option plan:

The Company has adopted an incentive share-based compensation plan whereby options may be granted from time to time to directors, officers, employees and consultants of the Company with shares reserved for issuance as options not to exceed 10% of the issued and outstanding common shares. The exercise price of each option cannot be less than the exercise price permitted by the any stock exchange on which the Company's common shares are listed. The vesting period is determined by the Board of Directors and the maximum term of the options granted is five years.

The changes to the number of outstanding share options granted by the Company and their weighted average exercise price are as follows:

	December 31 2018		December 31 2017	
	Number of outstanding share options	Weighted average exercise price \$	Number of outstanding share options	Weighted average exercise price \$
Outstanding at beginning	2,133,000	0.67	4,958,917	0.93
Expired	(1,024,000)	0.89	(1,605,000)	1.35
Forfeited	(114,000)	0.64	(1,220,917)	0.83
Outstanding at end	995,000	0.44	2,133,000	0.67
Exercisable at end	995,000	0.44	2,133,000	0.67

There was no share-based compensation expense during the year ended December 31, 2018 (\$Nil for December 31, 2017) to be included in general and administrative expenses.

No options were granted or exercised during the year ended December 31, 2018 (Nil for December 31, 2017).

The following table provides outstanding share options information as at December 31, 2018:

	Share options outstanding			
Expiry date	Number of granted share options	Number of exercisable share options	Exercise price \$	Remaining life (years)
May 21, 2019	970,000	970,000	0.44	0.4
September 2, 2019	25,000	25,000	0.31	0.7
	995,000	995,000	0.44	0.4

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

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14. Share capital and share-based compensation (continued):

(c) Share option plan (continued):

The following table provides outstanding warrants information as at December 31, 2017:

Expiry date	Number of granted share options	Number of exercisable share options	Share options outstanding	
			Exercise price	Remaining life
			\$	(years)
April 24, 2018	1,075,000	1,075,000	0.89	0.3
May 21, 2019	1,033,000	1,033,000	0.44	1.4
September 2, 2019	25,000	25,000	0.31	1.7
	2,133,000	2,133,000	0.67	0.9

For the year ended December 31, 2018, the share-based compensation recognized in the statement of comprehensive loss is \$Nil (\$Nil for the year ended December 31, 2017).

15. Mineral exploration and evaluation expenditures:

Mineral exploration and evaluation expenditures by properties are detailed as follows:

	December 31 2018				
	Mining rights	Mineral exploration & evaluation expenditures	Tax credits and mining duties	Tata Steel offset	Total
	\$	\$	\$	\$	\$
Properties:					
KeMag	8,088	-	-	-	8,088
NuTac	-	-	(239,152)	-	(239,152)
Lac Ritchie	1,058	-	-	-	1,058
T-Kemag	-	-	-	(2,080,835)	(2,080,835)
LabMag	-	1,109	-	-	1,109
T-LabMag	-	(7,220)	-	-	(7,220)
	9,146	(6,111)	(239,152)	(2,080,835)	(2,316,952)

	December 31 2017				
	Mining rights	Mineral exploration & evaluation expenditures	Tax credits and mining duties	Tata Steel offset	Total
	\$	\$	\$	\$	\$
Properties:					
Lac Helluva	3,544	(6,289)	-	-	(2,745)
KeMag	15,551	(63,394)	(13,317)	-	(61,160)
Lac Ritchie	11,769	(3,934)	-	-	7,835
T-Kemag	-	(275,799)	-	176,511	(99,288)
LabMag	25,600	(5,352)	(29,514)	-	(9,266)
T-LabMag	-	(98,317)	-	62,923	(35,394)
Perault Lake	4,750	-	-	-	4,750
Howells Lake and Howells River North	11,600	-	-	-	11,600
Sheps Lake	700	-	-	-	700
Other	-	(12,762)	-	-	(12,762)
	73,514	(465,847)	(42,831)	239,434	(195,730)

NEW MILLENNIUM IRON CORP.
Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

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15. Mineral exploration and evaluation expenditures (continued):

Exploration and evaluation expenditures by nature are detailed as follows:

	December 31 2018	December 31 2017
	\$	\$
Mineral exploration and evaluation expenditures:		
Mineral licenses	9,146	73,514
Resources evaluation recovered	(6,111)	(465,847)
Tax credits and mining duties	(239,152)	(42,831)
Tata Steel offset (Note 8)	(2,080,835)	239,434
	(2,316,952)	(195,730)

16. General and administrative expenses by nature:

General and administrative expenses recognized in the net loss of the year is as follows:

	December 31 2018	December 31 2017
	\$	\$
Selling and administrative expenses:		
Salaries and employee benefit expense	(1,203)	86,546
Directors' fees	144,269	245,246
Management and consulting fees	430,778	636,854
Professional fees	278,418	217,045
Market development	11,012	16,403
Travel and meals	6,307	24,779
Registration, listing fees and shareholders information	52,508	63,926
Office and general	50,985	97,390
Rental costs	52,447	137,924
Restructuration costs (included an amount of \$106,427 in salaries and benefit expense)	-	119,915
Exchange gain (loss)	(342)	132
Gain on disposal of equipment	-	(17,264)
Depreciation of property and equipment	-	5,931
	1,025,179	1,634,827

17. Income taxes:

(a) Relationship between expected tax expense and accounting profit or loss:

The effective income tax rate of the Company differs from the combined federal and provincial income tax rate in Canada. This difference results from the following items:

	December 31 2018	December 31 2017
	\$	\$
Loss before income taxes	299,883	(38,997,450)
Expected tax expense calculated using the combined federal and provincial income tax rate in Canada	26.70%	26.80%
Expected income tax recovery	80,069	(10,451,317)
Write-down of tax credits and mining duties receivable	1,186,914	-
Write-down of due from Tata Steel	1,026,341	-
Derecognition of mining duties payable	(343,108)	-
Impairment (reversal of impairment) of other assets	(1,068,000)	10,318,682
Change in fair value of marketable securities	(560,526)	(74,193)
Losses used	(37,255)	-
Unrecognized tax items	(287,785)	(40,329)
Change in tax rate and other items	3,350	247,157
Deferred income tax expense (recovery)	-	-

NEW MILLENNIUM IRON CORP.
Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

17. Income taxes (continued):

(b) Composition of deferred income taxes expense (recovery) in the statement of comprehensive loss:

	December 31 2018	December 31 2017
	\$	\$
Original and reversal of temporary differences	287,785	(206,828)
Changes in unrecognized deductible temporary differences	(287,785)	31,640
Adjustment in respect of prior years and change in tax rate	-	175,188
Deferred income tax expense (recovery)	-	-

The Canadian federal corporate tax rate and the Quebec provincial tax rate are 15.0% and 11.7% for a combined tax rate of 26.7%. (2017 - 15% and 11.8% for a combined tax rate of 26.8%).

(c) Movement in recognized deferred tax assets and liabilities during the year:

	December 31 2017	Recognized in profit or loss	Recognized in equity	December 31 2018
	\$	\$	\$	\$
Non-capital loss carry-forward	-	-	-	-
Mining tax credits	-	-	-	-
	-	-	-	-

	December 31 2016	Recognized in profit or loss	Recognized in equity	December 31 2017
	\$	\$	\$	\$
Non-capital loss carry-forward	-	-	-	-
Mining tax credits	-	-	-	-
	-	-	-	-

(d) Unrecognized deductible temporary differences:

Unrecognized deductible differences for which the Company has not recognized a deferred tax asset are presented in the following tables. Deferred tax assets have not been recognized in respect of these items because it is not probable that future taxable profit will be available against which the Company can utilize benefits therefrom.

	December 31 2018	December 31 2017
		\$
Limited Company losses through LLP	2,832,000	2,832,000
Property and equipment	1,010,000	1,010,000
Capital losses	1,566,000	1,566,000
Non-capital losses	40,287,000	40,400,000
Mineral exploration and evaluation expenditures	66,005,000	62,173,000
Marketable securities	1,425,000	-
Investment in TSMC	1,259,000	695,000
Other assets	34,503,000	38,503,000
	148,887,000	147,179,000

NEW MILLENNIUM IRON CORP.
Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017
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17. Income taxes (continued):

(e) Non-capital losses:

The Company has the following non-capital losses which are available to reduce income taxes in future periods, for which no deferred tax asset has been recognized in the consolidated statement of financial position, that can be carried over the following years:

	\$
2027	609,000
2028	7,696,000
2029	3,241,000
2030	4,552,000
2032	241,000
2033	5,956,000
2034	5,835,000
2035	6,251,000
2036	4,921,000
2037	985,000
	40,287,000

The Company has a total of \$4,962,000 of Federal ITC's that can be carried forward for 20 years and are expiring from 2028 to 2035.

18. Supplemental cash flow information:

The Company entered into the following transactions which had no impact on the cash flows:

	December 31 2018	December 31 2017
	\$	\$
Non-cash operating activities:		
Reclassification from non-current asset to current liabilities	33,893	-

19. Related party transactions:

Related parties include the Company's joint key management personnel. Unless otherwise stated, balances are usually settled in cash. Key management includes directors and senior executives. The remuneration of key management personnel includes the following expenses:

	December 31 2018	December 31 2017
	\$	\$
Management and consulting fees *	222,895	309,400
Salaries and director's fees	144,269	310,423
	367,164	619,823

* As at December 31, 2018, trade and other payables include an amount of \$9,000 (\$16,600 as at December 31, 2017) due to the CEO and include an amount of \$Nil (\$3,500 as at December 31, 2017) due to the former CFO.

In addition to the related party transactions presented elsewhere in these financial statements, the following is a summary of other transactions:

For the year ended December 31, 2018, there was consulting fees for a total amount of \$16,633 charged by a company in which an executive officer is a partner (\$91,307 for the year ended December 31, 2017). There were no trade and other payables due to this related party as at December 31, 2018 (\$45,500 as at December 31, 2017).

For the year ended December 31, 2018, there was consulting fees for a total amount of \$14,220 charged by a company in which an executive officer is a partner (\$Nil for the year ended December 31, 2017). As at December 31, 2018, trade and other payables include an amount of \$14,220 (\$Nil as at December 31, 2017) due to this related party.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

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19. Related party transactions (continued):

For the year ended December 31, 2018, there were no consulting fees charged by a company controlled by a director (\$43,050 for the year ended December 31, 2017). There were no trade and other payables due to this related party as at December 31, 2018 (\$Nil as at December 31, 2017).

For the year ended December 31, 2018, there was rental fees for a total of \$30,847 (\$10,282 for 2017) and no mineral expenditures (recover of \$14,442 for 2017) charged by TSMC in which NML is a minority shareholder. As at December 31, 2018, trade and other payables include an amount of \$725,393 due to this related party (\$623,002 as at December 31, 2017). In addition, there were no other receivable due from TSMC as at December 31, 2018 (\$29,262 as at December 31, 2017).

These transactions, entered into the normal course of operations, are measured at the exchange amount which is the amount of consideration established and agreed to by the related parties.

Unless otherwise stated, none of the transactions incorporated special terms and conditions and no guarantees were given or received. Outstanding balances are usually settled in cash.

20. Financial assets and liabilities:

Classification of financial assets and liabilities.

The carrying amounts of the financial instruments presented in the consolidated statement of financial position relate to the following categories of assets and liabilities:

	December 31 2018	
	Carrying amount	Fair value
	\$	\$
Financial assets		
Fair value through profit or loss (FVTPL)		
Marketable securities - Equities	3,674,569	3,674,569
Long-term investment	9,585,000	9,585,000
	13,259,569	13,259,569
Financial assets		
Fair value through other comprehensive income (FVTOCI)		
Marketable securities - Fixed income	5,736,440	5,736,440
	5,736,440	5,736,440
Financial assets		
Amortized cost		
Cash	6,997,065	6,997,065
	6,997,065	6,997,065
Financial liabilities		
Amortized cost		
Trade and other payables	915,627	915,627
	915,627	915,627

NEW MILLENNIUM IRON CORP.
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20. Financial assets and liabilities (continued):

	December 31 2017	
	Carrying amount	Fair value
	\$	\$
Financial assets		
Available-for-sale		
Long-term investment, TSMC	10,148,595	NA ⁽¹⁾
	10,148,595	-
Financial assets		
Held-for-trading investments		
Marketable securities - Equities	7,545,081	7,545,081
Marketable securities - Fixed income	5,045,261	5,045,261
	12,590,342	12,590,342
Financial assets		
Loans and receivables		
Cash	986,920	986,920
Other receivables (excluding sales tax receivable)	42,026	42,026
Due from Tata Steel	1,763,137	1,763,137
	2,792,083	2,792,083
Financial liabilities		
Financial liabilities measured at amortized cost		
Trade and other payables	797,443	797,443
	797,443	797,443

(1) As at December 31, 2017, the Long-term Investment, TSMC was measured at cost. Following the adoption of IFRS 9 as at January 1, 2018, it is now measured at fair market value.

The fair values of the marketable securities are \$9,411,009 as at December 31, 2018 (\$12,590,342 for 2017) and are determined by using the closing price for December 31, 2018 and December 31, 2017.

The following table presents the fair value hierarchy for the financial assets and liabilities measured at fair value in the consolidated statement of financial position and the financial instruments measured at amortized cost for which the fair value is disclosed in the consolidated financial statements. This hierarchy groups assets and liabilities into three levels based on the significance of inputs used in measuring the fair value of the financial assets and liabilities. The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities at the reporting date;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (that is, derived from prices).
- Level 3: inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

The level within which the financial asset or liability is classified is determined based on the lowest level of input to the fair value measurement and are grouped into the fair value hierarchy as follows:

	December 31 2018		
	Level 1	Level 2	Level 3
	\$	\$	\$
Marketable securities			
Fair value through profit or loss (FVTPL)	3,674,569	-	-
Fair value through other comprehensive income (FVTOCI)	-	5,736,440	-
Long-term investment			
Fair value through profit or loss (FVTPL) (See Note 2.6 (b))	-	-	9,585,000
	3,674,569	5,736,440	9,585,000

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

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20. Financial assets and liabilities (continued):

	December 31		
	2017		
	Level 1	Level 2	Level 3
	\$	\$	\$
Marketable securities			
Held-for-trading investments	7,545,081	5,045,261	-
	7,545,081	5,045,261	-

The fair value of financial assets and liabilities not traded in active markets that are based on unobservable inputs are classified as Level 3. A fair value measurement developed using a present value technique might be categorized within Level 3, depending on the inputs that are significant to the entire measurement and the level of the fair value hierarchy within which those inputs are categorized. If an observable input requires an adjustment using an unobservable input and that adjustment results in a significantly higher or lower fair value measurement, the resulting measurement would be categorized within Level 3 of the fair value hierarchy. The Company's Level 3 long-term investment in TSMC represents a 4.32% interest in that company. The main inputs for the Company's internally developed valuation for its long-term investment include:

- Future funding requirements of TSMC and resulting dilution of NML's ownership interest in TSMC;
- Cost of capital that is used to reflect the current market required rate of return;
- Market price of iron ore;
- The amount and timing of payment of dividends by TSMC;
- US dollar exchange rate; and
- Internal and external factors that may affect production and logistics.

The valuation technique makes the maximum use of market inputs and relies as little as possible on entity-specific inputs. The valuation technique appropriately considers the availability of data with which to develop inputs that represent the assumptions that market participants would use when pricing the asset and the level of the fair value hierarchy within which the inputs are categorized. Some of the inputs to the valuation model may not be market observable. Accordingly, the fair value determination of the long-term investment follows a level 3 valuation methodology.

The Company uses a present value technique to estimate the fair value of the long-term investment. The Company uses expected cash flows (i.e., from operations of TSMC) that are not risk-adjusted, and a discount rate adjusted to include the risk premium that market participants require. The discount rate used for this technique is derived from observed rates of return for comparable assets or liabilities that are traded in the market plus equity risk premiums appropriate for this investment. Accordingly, the potential dividend payments for TSMC are discounted at an observed or estimated market rate. Under the valuation method used by the Company, the expected dividends from TSMC are not adjusted for market risk. Rather, the adjustment for that risk is included in the discount rate. Thus, the expected dividends are discounted at an expected rate of return of 24% (23.19% as at January 1, 2018), yielding a fair value of approximately \$9,585,000 for the long-term investment as at December 31, 2018 (\$8,436,000 as at January 1, 2018).

The aggregate fair value of the long-term investment decreases by approximately \$591,000 (\$584,000 as at January 1, 2018) for every 1% increment in the discount rate and increases by approximately \$640,000 (\$636,000 as at January 1, 2018) for every 1% decrement in the discount rate.

The income approach (i.e., a present value technique that takes into account the future cash flows that a market participant would expect to receive from holding the long-term investment as an asset) was used to determine the fair value of the long-term investment. The market approach (i.e., using prices and other relevant information generated by market transactions involving identical long-term investments) and the cost approach (i.e., the amount that would be required currently to acquire a 4.32% interest in TSMC) could not be used to determine the fair value of the long-term investment. The output of a model is always an approximation of a value that cannot be determined with certainty. Accordingly, the valuation technique employed may not fully reflect all factors relevant to the TSMC long-term investment owned by the Company.

There was no transfer from one level to another for marketable securities during the year ended December 31, 2018 while there was a transfer from cost to level 3 for the long-term investment.

21. Capital management policies and procedures:

The Company's capital management objectives are to ensure its ability to continue as a going concern and to maximize the return of its shareholders. The Company's definition of capital includes all components of equity. Capital for the reporting periods under review is summarized in Note 14 and in the consolidated statement of changes in equity. In order to meet its objectives, the Company monitors its capital structure and makes adjustments as required in light of changes in economic conditions and the risk characteristics of the underlying assets. These objectives will be achieved by identifying the right exploration projects, adding value to these projects and ultimately taking them through production and cash flow, either with partners or by the Company's own means.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

21. Capital management policies and procedures (continued):

In order to maintain or adjust the capital structure, the Company may issue new shares. No changes were made in the objectives, policies and processes for managing capital during the year. The Company is not subject to any externally imposed capital requirements.

22. Financial risk management, objectives and policies:

In the normal course of operations, the Company is exposed to and manages various financial risks in relation to financial instruments. The Company does not enter into financial instrument agreements including derivative financial instruments for speculative purposes.

The Company's main financial risks and policies are as follows:

(a) Exchange risk:

The Company's functional currency is the Canadian dollar and most expenditures are transacted in Canadian dollars. The Company funds foreign currency transactions by buying the foreign currency at the spot rate when required.

As at December 31, 2018 and 2017, the Company is exposed to currency risk through fluctuations in the foreign exchange rate with respect to the following financial asset:

	December 31 2018	December 31 2017
	\$	\$
Financial instruments denominated in USD		
Cash	8,789	-
Marketable securities	750,050	-
Net exposure	758,839	-

Based on the above net exposure as at December 31, 2018 and assuming all other variables remain constant, a 10% depreciation or appreciation of the Canadian dollar against USD would result in a change of \$75,884 (\$0 in 2017) in the Company's comprehensive loss and changes in equity.

There was no change in the risk exposures or objective, policies and processes from the previous period.

(b) Interest rate risk:

The GIC's and Sherritt notes bear interest at fixed rates and the Company is therefore exposed to the risk of changes in fair value resulting from interest rate fluctuations. The investments in the GIC's mitigate the risk because they have relatively short maturities and are backed by Canadian Federal and Provincial Governments or their Crown Corporations.

(b) Interest rate risk (continued):

The sensitivity analysis is based on the Company's financial assets which bear interest at fixed or variable rates. A 0.1% increase or decrease in interest rates would not have a material impact on comprehensive income or equity at December 31, 2018. The Company does not use derivative financial instruments to reduce its interest rate exposure.

There was no change in the risk exposures or objective, policies and processes from the previous period.

(c) Liquidity risk:

Management maintains sufficient amounts of cash to meet the Company's commitments. The Company establishes budgets and cash flow requirements monthly to ensure that it has the necessary funds to fulfill its obligations. The contractual maturities of trade and other payables are less than three months for all periods presented except for the amount due to TSMC (Note 13) which should be settled after the year ended December 31, 2019.

Over the past years, the Company has financed its working capital requirements and its exploration expense commitments through existing cash resources, equity financings, and previous payments from Tata Steel on account of its option on the Taconite Projects.

There was no change in the risk exposures or objective, policies and processes from the previous period.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

22. Financial risk management, objectives and policies (continued):

(d) Credit risk:

Cash and marketable securities are held through two Canadian chartered banks and their subsidiaries and an independent investment dealer with high quality external credit ratings.

The Company is also exposed to credit risk relating to its Sherritt notes, receivable from TSMC, Due from Tata Steel, and other receivables. This credit risk is minimized by reviews of the third parties' credit worthiness. The Company's maximum exposure to credit risk is limited to the carrying amount of financial assets after deducting applicable allowances for loss recognized at the reporting date.

The Company's management considers that all of the above financial assets that are not impaired or past due for each of the reporting dates are of good credit quality.

Credit risk of other receivables and cash is considered negligible, since the counterparty which holds the cash is a reputable bank with excellent external credit rating and the amount of other receivables is guaranteed.

None of the Company's financial assets are secured by collateral or other credit enhancements.

There was no change in the risk exposures or objective, policies and processes from the previous period.

(e) Market risk:

The Company manages market risk by continually monitoring the ratings of its investees and overall market conditions.

The Company is exposed to the risk of changes in the fair value of its investments in Sherritt, shares of listed companies on the TSX and investment in TSMC resulting from changes in their operations, results, and overall market ratings.

The only change in the risk exposure from the previous period relates to the investment in TSMC which was recorded at cost in previous years.

Based on the fair value of the investment in TSMC as at December 31, 2018 and assuming all other variables remain constant, a 10% depreciation or appreciation of the fair value would result in a change of fair value of \$958,500 in the Company's comprehensive loss and changes in equity.

23. Commitments and contingency:

23.1 Commitments:

(i) The Company is committed through LabMag Limited Partnership ("LLP") to pay aggregate royalties of 2% of gross revenue from mineral interests subject to the LLP Limited Partnership agreement.

(ii) The Company is liable to pay NNK Trust a proportion of dividends received from TSMC that relates to the mining during that year on DSO properties that the Company purchased from NNK Trust and subsequently sold to TSMC, as part of the sale described in Note 11.

As at December 31, 2018, the Company has a 4.32% (2017 – 4.32%) ownership interest in TSMC and in order to maintain this ownership level it will be required to contribute 4.32% of all funding requests to shareholders as approved by the Board of Directors of TSMC, in respect of those amounts required to be contributed by TSMC shareholders to fund amounts in excess of TSMC's first \$1,342,782,000 of funding requirements. As at December 31, 2018, there are no outstanding funding requests made to the Company by TSMC.

(iii) In relation to the NML's agreement with the Sept-Îles Port Authority ("Port") relating to the new multi-user deep-water dock facility, the Company has a take-or-pay obligation based on a discounted rate applied on 50% of the 15 million tonnes minimum annual shipping capacity until 2032 and is payable even if NML does not use the facilities. The Company has reached an agreement with the Port whereby its \$38,372,000 buy in payment and 15 million tonnes reserved annual capacity can be applied to meet its take-or-pay obligation such that by the end of the take-or-pay period in 2032 the Company will not be required to make any additional cash outlay, however at that time NML will no longer have a right to its buy-in-payment or reserved annual capacity.

NEW MILLENNIUM IRON CORP.

Notes to Consolidated Financial Statements (continued)

Years ended December 31, 2018 and 2017

(in Canadian dollars)

23. Commitments and contingency:

23.1 Commitments:

On November 19, 2018, NML closed a transaction under which 6.5 million tonnes of the 15 million tonnes of annual wharf capacity reserved by NML in a July 2012 contract with the Port, along with the associated rights and obligations, shipping rates and other terms in the July 2012 contract were sold to Tacora. Other than the reduction in NML's annual wharf capacity to 8.5 million tonnes, there will be no change to NML's existing arrangements with the Port regarding the rights and shipping rates related to the remaining reserved capacity and the Company will not be required to make any additional cash outlay to meet its take-or-pay obligation.

- (iv) The Company has entered into long-term operating leases for premises and equipment amounting to \$43,530, all expiring by August 2019. Included in operating leases is \$36,330 related to the rental of office space from TSMC.

No sublease payments or contingent rent payments were made or received. The Company's operating lease agreements do not contain any contingent rent clauses. No sublease income is expected as all assets held under lease agreements are used exclusively by the Company.

The minimum annual lease payments are as follows:

	\$
2019	38,764

23.2 Contingency:

In the ordinary course of business, the Company and its subsidiaries may become involved in various legal and regulatory actions. The Company establishes legal provisions when it becomes probable that the Company will incur a loss and the amount can be reliably estimated. The Company also estimates the aggregate range of reasonably possible losses (RPL) in its legal and regulatory actions (that is, those which are neither probable nor remote), in excess of provisions.

As at December 31, 2018, the Company is being sued by a former consultant in the amount of \$1.5 million. The Company believes that the consultant was appropriately compensated and is contesting this claim.

The RPL is from zero to approximately \$1.5 million plus legal costs. The Company's provisions and RPL represent the Company's best estimates and is based upon currently available information for the current action for which an estimate can be made, but there are several factors that could cause the Company's provision and/or RPL to be significantly different from its actual or RPL. For example, the Company's estimate involves significant judgment due to the stage of the proceeding, the yet-unresolved issues in the proceeding, and the attendant uncertainty of the various potential outcomes of the proceeding.

In management's opinion, based on its current knowledge and after consultation with counsel, the ultimate disposition of this action, will not have a material adverse effect on the consolidated financial condition or the consolidated cash flows of the Company. However, because of the factors listed above, as well as other uncertainties inherent in litigation, there is a possibility that the ultimate resolution of the legal action may be material to the Company's consolidated results of operations for any reporting period.



NEW MILLENNIUM IRON

NEW MILLENNIUM IRON CORP.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Year ended
December 31, 2018
(Fourth Quarter)

MANAGEMENT'S DISCUSSION AND ANALYSIS

This management discussion and analysis ("MD&A") of New Millennium Iron Corp., ("New Millennium" or "NML" or the "Company") follows rule 51-102 of the Canadian Securities Administrators regarding continuous disclosure.

The following MD&A is a narrative explanation, through the eyes of the management of New Millennium, on how the Company performed during the three-month period and year ended December 31, 2018. It includes a review of the Company's financial condition and a review of operations for the three-month period and year ended December 31, 2018 as compared to the three-month period and year ended December 31, 2017.

This MD&A complements the audited consolidated financial statements for the year ended December 31, 2018 but does not form part of them. It is intended to help the reader understand and assess the significant trends, risks and uncertainties related to the results of operations and it should be read in conjunction with the audited consolidated financial statements as at December 31, 2018 and related notes thereto.

The audited consolidated financial statements for the years ended December 31, 2018 and 2017 have been prepared in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standard Board ("IASB"), applicable to the preparation of annual consolidated financial statements. The accounting policies applied in the financial statements are based on IFRS issued and effective as at December 31, 2018. On March 26, 2019, the Board of Directors approved, for issuance, the annual consolidated financial statements and this MD&A.

All figures are in Canadian dollars unless otherwise stated. Additional information relating to the Company can be found on SEDAR at www.sedar.com. The shares of New Millennium are listed on the Toronto Stock Exchange ("TSX") under the symbol "NML".

REPORT'S DATE

The MD&A was prepared with the information available as at March 26, 2019.

READER ADVISORY

This MD&A contains certain forward looking statements and forward looking information (collectively referred to herein as "forward looking statements") within the meaning of applicable Canadian securities laws. All statements other than statements of present or historical fact are forward looking statements. Forward looking information is often, but not always, identified by the use of words such as "could", "should", "can", "anticipate", "expect", "believe", "will", "may", "projected", "sustain", "continues", "strategy", "potential", "projects", "grow", "take advantage", "estimate", "well positioned" or similar words suggesting future outcomes. In particular, this MD&A may contain forward looking statements relating to future opportunities, business strategies, mineral exploration, development and production plans and competitive advantages.

The forward looking statements regarding the Company are based on certain key expectations and assumptions of the Company concerning anticipated financial performance, business prospects, strategies, regulatory developments, exchange rates, tax laws, the sufficiency of budgeted capital expenditures in carrying out planned activities, the availability and cost of labour and services and the ability to obtain financing on acceptable terms, the actual results of exploration and development projects being equivalent to or better than estimated results in technical reports or prior activities, and future costs and expenses being based on historical costs and expenses, adjusted for inflation, all of which are subject to change based on market conditions and potential timing delays. Although management of the Company consider these assumptions to be reasonable based on information currently available to them, they may prove to be incorrect.

By their very nature, forward looking statements involve inherent risks and uncertainties (both general and specific) and risks that forward looking statements will not be achieved. Undue reliance should not be placed on forward looking statements, as a number of important factors could cause the actual results to differ materially from the beliefs, plans, objectives, expectations and anticipations, estimates and intentions

MANAGEMENT'S DISCUSSION AND ANALYSIS

expressed in the forward looking statements, including among other things: inability of the Company to continue meeting the listing requirements of stock exchanges and other regulatory requirements, general economic and market factors, including business competition, changes in government regulations or in tax laws; general political and social uncertainties; commodity prices; the actual results of exploration, development or operational activities; changes in project parameters as plans continue to be refined; accidents and other risks inherent in the mining industry; lack of insurance; delay or failure to receive board or regulatory approvals; changes in legislation, including environmental legislation, affecting the Company; timing and availability of external financing on acceptable terms; conclusions of, or estimates contained in, feasibility studies, pre-feasibility studies or other economic evaluations; and lack of qualified, skilled labour or loss of key individuals; as well as those factors detailed from time to time in the Company's interim and annual financial statements and management's discussion and analysis of those statements, along with the Company's annual information form, all of which are filed and available for review on SEDAR at www.sedar.com. Readers are cautioned that the foregoing list is not exhaustive.

The forward looking statements contained herein are expressly qualified in their entirety by this cautionary statement. The forward looking statements included in this MD&A are made as of the date of this MD&A and the Company does not undertake and is not obligated to publicly update such forward looking statements to reflect new information, subsequent events or otherwise unless so required by applicable securities laws.

With respect to the disclosure of historical resources in this MD&A that are not currently in compliance with National Instrument 43-101 ("NI 43-101"), a Qualified Person (as such term is defined under NI 43-101) (a "Qualified Person") has not done sufficient work to classify the historical estimate as current mineral resources or mineral reserves, the Company is not treating the historical estimate as current mineral resources or mineral reserves and the historical estimate should not be relied upon.

OVERVIEW OF BUSINESS

NML is a Canadian iron ore exploration, evaluation and development company with an extensive property position called the Millennium Iron Range ("MIR") in Canada's principal iron ore district, the Labrador Trough, straddling the Province of Newfoundland and Labrador and the Province of Quebec, in the Menihek Region around Schefferville, Quebec. The Company's project areas are connected via a well-established, heavy-haul rail network to the Port of Sept-Îles, Quebec, where the Company has an interest in reserved shiploading capacity at a newly constructed wharf capable of servicing large, Panamax-class bulk carriers.

Tata Steel Limited ("Tata Steel"), a global steel producer and industry leader, owns approximately 26.2% of the Company and is the Company's largest shareholder.

NML has a 4.32% interest in Tata Steel Minerals Canada Ltd. ("TSMC"), which is owner and operator of a direct shipping ore ("DSO") project near Schefferville. The DSO project produces and ships sinter fines. Subsidiaries of Tata Steel and the Quebec Government's financing arm, Investissement Québec, own the remainder of TSMC.

Beyond TSMC, the Company offers further development potential through a group of seven, NI 43-101 compliant, long-life taconite properties capable of producing high quality pellets and pellet feed to service the requirements of steel makers with either blast furnace or direct reduced iron making operations. Two of these deposits – LabMag and KéMag – were the subject of large-scale development feasibility studies carried out by the Company and Tata Steel, published in March 2014, and filed on SEDAR.

With these feasibility study results as a foundation, the Company reviewed its taconite development strategy through the design of a smaller market entry initiative called the NuTac Project, for which a NI 43-101 prefeasibility study was carried out, published in June 2016, and filed on SEDAR.

In the currently challenging market environment for new greenfield iron ore projects, NML has implemented cash conservation measures, while protecting its mineral claims and iron ore development positioning. At the

MANAGEMENT'S DISCUSSION AND ANALYSIS

end of 2018, the Company announced the study with assistance from independent advisors of new business opportunities aimed at diversifying its iron ore and infrastructure interests.

MINERAL EXPLORATION AND EVALUATION ASSETS

The Company holds interests in 1,194 claims distributed among taconite iron ore properties in Newfoundland and Labrador ("NL") and Québec.

Table 1 below represents the 1,194 claims with potential economic benefit, while Table 2 below shows NML's prominent NI 43-101 compliant resource holdings not only for LabMag and KéMag, but also the other important MIR deposits presented, for which exploration drilling and analysis has been effectively completed. The expenditures incurred to date on each of the Company's Taconite properties are presented in Table 3 below.

Table 1
NML – Summary of Mineral Claims

Province	Ownership	LabMag Property	KéMag Property	Howells Lake-Howells River North Properties	Perault Lake Property	Lac Ritchie Property	Sheps Lake Property	Other Properties	Total
NL	NML	-	-	122 [30.5 km ²]	217 [54.25 km ²]	-	-	18 [4.5 km ²]	357 [89.25 km ²]
	LLP	256 [64 km ²]	-	145 [36.25 km ²]	-	-	140 [35 km ²]	-	541 [135.25 km ²]
Québec	NML	-	171 [80.9 km ²]	-	-	97 [47.0 km ²]	-	28 [12.1 km ²]	296 [140.0 km ²]
Total		256 [64 km ²]	171 [80.9 km ²]	267 [66.75 km ²]	217 [54.25 km ²]	97 [47.0 km ²]	140 [35 km ²]	46 [16.6 km ²]	1,194 [364.5 km ²]

Note: Claims registered under New Millennium Iron Corp. are owned 100% by the Company. Claims registered under LabMag Limited Partnership ("LLP") are owned 80% by the Company through its interest in LLP.

Although the Company has taken steps to verify title to the mining properties in which it holds an interest in accordance with industry practices for the current stages of exploration and development of such properties, these procedures do not guarantee the validity of the Company's titles. Property titles may be subject to unregistered prior agreements and restrictions arising from regulatory requirements

Table 2
NML – Millennium Iron Range Taconite Properties

Property	Reserves and Resources Category, Million Tonnes		
	Proven & Probable	Measured & Indicated	Inferred
KéMag	2,384		1,007
LabMag	3,933	388	1,063
Howells Lake-Howells River North		7,631	3,310
Sheps Lake		1,967	289
Perault Lake		1,612	507
Lac Ritchie		3,330	1,437
Total	6,317	14,928	7,613

Notes: 1) NML owns 100% of the properties mentioned above except for LabMag, Howells River North and Sheps Lake, which are 80% owned through the Company's interest in LabMag Limited Partnership. 2) The cut-off used to report these resources is minimum 18% Davis Tube Weight Recovery.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Table 3
NML – Cumulative Costs Incurred on Taconite Properties

Property	Cumulative Expenditures
KéMag	\$16,096,539
LabMag	28,551,830
Howells Lake-Howells River North	5,111,670
Sheps Lake	1,345,610
Perault Lake	5,084,168
Lac Ritchie	2,473,023
Total	\$58,662,840

Note: These expenditures are net of tax credits, mining duties and Tata Steel's option payments on the Taconite Projects.

NML TACONITE STUDIES

The taconite deposits controlled by NML have similar characteristics in terms of geology, mineralogy and metallurgical properties. Each is a long-life property with inherently low alumina and phosphorus that can yield high quality saleable products with the same processing technologies. Similar taconite ores in the United States have been a principal source of iron ore pellets for steelmakers since the 1950s.

Two of NML's deposits have been comprehensively assessed for their technical and commercial development potential through several studies discussed below. These are the KéMag deposit at Lac Harris, Québec, about 50 km to the northwest of Schefferville, QC, and the LabMag deposit at Howells River, NL, in the Menihek region of western Labrador, bordering Québec and also near Schefferville. Management believes these project studies provide sufficiently detailed technical and economic criteria and analysis for discussions with third parties interested in the next stage of development.

Other taconite deposits controlled by the Company and explored to NI 43-101 compliance are also presented in this section.

NuTac Project Initiative

The NuTac pre-feasibility study ("PFS"), a 2016 NI 43-101 technical report, is a re-scoping of previous mining processing work (see The Taconite Project section below). The PFS is designed for a project to produce 8.7 million tonnes of concentrate, and manufacture pellets through a plant located at Pointe-Noire, Quebec, with 9 million tonnes of annual capacity. The PFS concept is a pellet project sized and costed for market entry when conditions permit.

Pre-Feasibility Study Results

In June 2016, NML announced the results of its NuTac Project initiative begun in September 2015 to examine a further range of options for development of the MIR taconite properties, together with the use of existing and planned infrastructure for rail haulage, stockpiling and shiploading. NuTac responded to the changed macroeconomic environment for iron ore and resulted in an alternative to the Taconite Project as a development concept.

Under NuTac, a PFS reviewed all development aspects of each of NML's taconite deposits, including resources, location, ownership, jurisdictional considerations, market potential and historical work, and the KéMag deposit, in which NML holds a 100% interest, was selected for base case analysis, although other deposits also showed attractive development potential.

MANAGEMENT'S DISCUSSION AND ANALYSIS

The NuTac initiative thus produced a re-scoped project development plan for KéMag in the form of a lower capital cost project servicing mainly the growing pellet segment of the iron ore market.

Whereas the Taconite Project evaluated the mining of the LabMag and/or KéMag deposits followed by the production of ~23 million tonnes per year ("Mtpy") of concentrate at the mine site and its transportation in slurry form via a buried pipeline to a pellet plant at Sept-Îles, resulting in an overall saleable product mix of ~17 Mtpy of pellets and ~6 Mtpy of concentrate, NuTac targets the production of ~9 Mtpy of pellets. The sale of fine-sized iron ores, such as concentrate or pellet feed, was not central to the NuTac business plan, but there would be flexibility to adapt if warranted by market demand.

A NI 43-101 Technical Report ("Report") on NuTac confirmed by Qualified Persons in their respective fields and stating the highlights of the PFS results for the NuTac Project initiative was filed on SEDAR on July 21, 2016. The effective date of the Report was June 9, 2016, and there were no material differences between the PFS results announced earlier and those contained in the Report.

In Management's view, the NuTac PFS shows a solid project outcome targeting the high-quality segment of the iron ore market, based on the established resource identification and processing technology available from earlier studies, along with balanced assumptions. While no decisions on further work have been made, the PFS defines the next engineering, permitting and financing steps required to advance the development of KéMag, thereby adding to the NML Board's range of options when considering opportunities to monetize NML's significant taconite assets.

The Taconite Project

On March 6, 2011, the Company signed a Heads-of-Agreement ("HOA") with Tata Steel Global Minerals Holdings PTE Ltd. ("Tata Steel") in respect of potential development projects for the LabMag Property and the KéMag Property (collectively referred to as the "Taconite Project"). Under the HOA, Tata Steel participated in a feasibility study to evaluate the potential development of these projects and has the option to own an 80% interest should there be a project outcome.

Each of the LabMag and KéMag deposits could support a large-scale iron ore concentrating and pelletizing complex comparable to that of existing Labrador Trough producers and become a source of saleable product qualities capable of servicing iron making through either the blast furnace or direct reduction route. Recognizing the macro-economic situation poses challenges for development of the Taconite Project as currently conceived in the HOA, each of NML and Tata Steel are revisiting their possible approaches with respect to these properties.

Other Properties

Howells Lake and Howells River North

These two Properties are located approximately 47 km northwest of Schefferville in the Elross Township and occur in the same continuous taconite formation. These two areas were drilled in detail in 2012. Based on the drilling results, NML engaged SGS Canada Inc. ("SGS") to provide a NI 43-101 compliant resource estimation. SGS provided a combined resource estimation report for the Howells Lake and Howells River North Properties.

Sheps Lake

The Sheps Lake Property is located in NL, south of the LabMag property and is approximately 20 km southwest of Schefferville. NML carried out drilling in 2011 and 2012. SGS provided a NI 43-101 compliant resource estimation.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Perault Lake

The Perault Lake Property is located in NL, immediately south of the Sheps Lake Property, approximately 17 km southwest of Schefferville. In 2012, NML carried out a Phase 1 exploration drilling program. Based on the results of the drilling, SGS provided a NI 43-101 compliant mineral resource estimation.

Lac Ritchie

The Lac Ritchie Property is located approximately 134 km northwest of Schefferville and approximately 70 km northwest of the KéMag deposit in Québec. NML conducted Phase 1 drilling in 2011. Based on the results of drilling, SGS provided a NI 43-101 compliant Technical Report on the mineral resource estimates for the property.

GENERAL CORPORATE AFFAIRS

In 2018, NML continued its cash conservation measures and new investment strategies aimed at keeping the Company cash flow neutral. At the end of 2018, NML held approximately \$16.4 million in cash and marketable securities, and had overall working capital of \$16.3 million. The Company's business priorities such as claims management, essential administration and regulatory matters are being successfully carried out by a small management team.

Assignment of Portion of PSI Contract Capacity

On April 19, 2018, NML announced that it had entered into agreements with the Sept-Îles Port Authority ("PSI") and Tacora Resources Inc. ("Tacora") under which a portion of the Company's multi-user wharf capacity will be sold to Tacora in conjunction with Tacora's planned re-start of the Scully Mine located near the town of Wabush, Newfoundland and Labrador. The agreements called for Tacora to purchase the rights to 6.5 million tonnes of the 15 million tonnes of annual wharf capacity reserved by NML in the July 2012 contract with the PSI, along with the associated rights and obligations, shipping rates and other terms in the July 2012 contract. The Company announced closing of the transaction on November 19, 2018.

Total consideration comprised \$4 million paid to NML on the closing date and further payments to NML of \$0.10 per tonne of iron ore shipped under the sold capacity over a 20-year period to commence from and after the date of Tacora's first shipment through the Port facilities. Due to the delay in closing the transaction on Tacora's end, the Company charged Tacora additional amounts totalling \$384,245. The Company received all these amounts during the year.

Other than the reduction in NML's annual wharf capacity to 8.5 million tonnes, there is no change to NML's existing arrangements with the PSI regarding the rights and shipping rates related to the remaining reserved capacity and the Company will not be required to make any additional cash outlays to meet its take-or-pay obligation.

The multi-user wharf became operational in the first quarter of 2018 and is actively loading Capesize vessels for the seaborne iron ore market

Executives Update

On November 7, 2018, NML announced the appointment of Robert P. Boisjoli as Chief Financial Officer, succeeding Mark Freedman, who earlier became a partner at Ernst & Young LLP. Mr. Boisjoli is Managing Director of Atwater Financial Group and a Fellow Chartered Professional Accountant with over 30 years of operational and advisory experience, including in the mining sector. He is the founder of two companies and sits on the boards of directors of public and private companies where he is also the audit committee chairman.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Tax credits and mining duties receivable

After careful review and analysis of the Mining Tax Credits claims and related Mining Duties receivable with our legal and financial advisors, management believes that notwithstanding it is entitled to a greater amount than the current amount recorded in the financial statements, based on management's risk assessment of collecting this including the cost of pursuing this claim, it was decided to reduce the amount to \$428,384 based on our best estimate of success in pursuing this claim against RQ..

Due from Tata Steel

During the year, there were further discussions between NML and Tata Steel ("Tata") regarding the previously reported amount due from Tata with Tata advising the Company of disagreement with calculations making up the basis for the receivable. Upon review, the Company has not been provided with sufficient certainty to consider the amount due from Tata as collectible and accordingly has written down the full amount of the receivable. The write-down of the receivable does not mean that the Company does not believe that it does not have a valid claim for those costs incurred on behalf of Tata Steel during the Feasibility Studies of the Taconite projects. The Company and Tata Steel are currently reviewing the details of those charges and are confident that a negotiated settlement will be reached.

New Business Initiative

On December 18, 2018, the Company announced the study with assistance from independent advisors of new business opportunities aimed at diversifying its iron ore and infrastructure interests. In addition, a Special Committee of independent directors was formed to assist management and the appointed advisors in reviewing opportunities and to make recommendations to the Board. To date several opportunities have been reviewed and analyzed. It is expected that the Special Committee and its advisors will be in a position to make some recommendations to the Board in the near future.

Outlook

With regard to the company's main business, in the currently challenging market environment for new greenfield iron ore projects, NML's main projects are on hold and NML has implemented cash conservation measures, while protecting its mineral claims and iron ore development positioning. At the end of 2018, the Company announced the study with assistance from independent advisors of new business opportunities aimed at diversifying its iron ore and infrastructure interests. This study will be pursued in 2019 in order to seek a method of creating shareholder value. A Special Committee of independent directors was formed to assist management and the appointed advisors in reviewing opportunities and to make recommendations to the Board.

TSMC'S DSO PROJECT

NML has a 4.32% interest in TSMC, which is owner and operator of a direct shipping ore ("DSO") project near Schefferville, Quebec. The DSO project is in ramp-up stage and produces and ships sinter fines. Subsidiaries of Tata Steel and the Quebec Government's financing arm, Investissement Québec, own the remainder of TSMC.

TSMC ships to Tata Steel Europe and customers in Asia from a well-established, seasonal crushed and screened DSO product stream. Shipments in the 2018 operating season totaled 1.7 million metric tons (wet basis).

MANAGEMENT'S DISCUSSION AND ANALYSIS

TSMC in early 2019 completed and began system trials for its enclosed beneficiation plant that, when fully operational, will add higher quality fines to the saleable product mix.

NML is not active in either the management or operations of TSMC and will only derive revenue from the DSO Project when TSMC is in a dividend-paying position, which is not known at this time.

In conformance with a new accounting standard for the classification and measurement of financial assets effective January 1, 2018, NML has begun to measure its investment in TSMC at fair value (see **Financial Condition** section below). The new accounting standard calls for the fair value to be calculated and reported quarterly. A discounted cash flow model was used incorporating TSMC's business assumptions and other factors to arrive at the estimated present value of net cash flow available for projected dividends to the Company as an equity investor. The discounted cash flow model and the related business assumptions and other factors, which include market conditions and are more fully described in Note 2.6 and Note 20 of the 2018 audited consolidated financial statements, are reviewed quarterly.

With the change in accounting policy, the Company had a recorded value of \$10,148,595 on December 31, 2017 which on January 1, 2018 was reduced by \$1,712,595 to \$8,436,000. Subsequently, due to the quarterly reviews of the fair value, the Company increased the carrying value of its investment in TSMC by an additional \$1,149,000 for the year ended December 31, 2018 to \$9,585,000.

FINANCIAL CONDITION

IFRS Accounting policies

The Company's significant accounting policies under IFRS are disclosed in Note 4 in the audited annual consolidated financial statements for the year ended December 31, 2018.

Use of estimates and judgements

Please refer to Note 2.6 of the 2018 audited annual consolidated financial statements for an extended description of the information concerning the Company's significant judgments, estimates and assumptions that have the most significant effect on the recognition and measurement of assets, liabilities, income and expenses.

Changes in accounting policies

The Company's changes to accounting policies are disclosed in Note 3 in the audited annual consolidated financial statements for the year ended December 31, 2018.

New standards and interpretations that have not yet been adopted

The information is provided in Note 4.21 of the 2018 consolidated financial statements.

Financial Instruments

All financial instruments are recognized when the Company becomes a party to the contractual provisions of the financial instrument and are initially measured at fair value plus transaction costs, except for financial assets and financial liabilities carried at fair value through profit or loss, which are measured initially at fair value. Financial assets are derecognized when the contractual right to the cash flows from the financial assets expire, or when the financial asset and all substantial risks and rewards are transferred.

MANAGEMENT'S DISCUSSION AND ANALYSIS

An extended description of the Company's financial instruments and their fair values is provided in Note 20 of the 2018 consolidated financial statements.

Selected annual financial information

The following selected financial information is derived from our audited financial statements for each of the three most recently completed financial years.

NEW MILLENNIUM IRON CORP. SELECTED ANNUAL FINANCIAL INFORMATION

	December 31 2018	December 31 2017	December 31 2016
	\$	\$	\$
CONSOLIDATED STATEMENTS OF INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS)			
Revenue			
Service fee revenue	-	-	344,618
	-	-	344,618
Expenses			
General and administrative expenses	1,025,179	1,634,827	5,535,947
Mineral exploration and evaluation	(2,316,952)	(195,730)	591,192
Impairment (reversal of impairment) of other assets	(4,384,245)	38,502,545	-
Change in fair value of long-term investment	(1,149,000)	-	-
Write-down of tax credits and mining duties receivable	4,445,369	-	-
Write-down of due from Tata Steel	3,843,972	-	-
Derecognition of mining duties payable	(1,285,049)	-	-
	179,274	39,941,642	6,127,139
Other items			
Investment income	843,987	667,350	209,007
Change in fair value of marketable securities	(364,830)	276,842	-
	479,157	944,192	209,007
Net income (loss)	299,883	(38,997,450)	(5,573,514)
Other comprehensive loss			
Change in fair value of fixed rate investments	(1,337,100)	-	-
	(1,337,100)	-	-
Net income (loss) and comprehensive loss	(1,037,217)	(38,997,450)	(5,573,514)
Net income (loss) attributable to:			
Shareholders of New millennium Iron Corp.	299,883	(38,997,450)	(5,573,514)
Non-controlling interests	-	-	-
Other comprehensive loss attributable to:			
Shareholders of New millennium Iron Corp.	(1,337,100)	-	-
Non-controlling interests	-	-	-
Net loss and comprehensive loss attributable to:	(1,037,217)	(38,997,450)	(5,573,514)
Shareholders of New millennium Iron Corp.	-	-	-
Non-controlling interests	-	-	-
Basic and diluted loss per share:	0.00	(0.22)	(0.03)
	December 31 2018	December 31 2017	December 31 2016
	\$	\$	\$
CONSOLIDATED STATEMENTS OF CASH FLOWS			
Cash flows from (used for) operating activities	3,352,348	(2,834,052)	(4,132,844)
Cash flows from financing activities	93,325	623,202	-
Cash flows from investing activities	2,654,472	978,477	3,312,408
Net change in cash	6,100,145	(1,232,373)	(820,436)
	December 31 2018	December 31 2017	December 31 2016
	\$	\$	\$
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION			
Cash	7,087,065	986,920	2,219,293
Marketable securities	9,411,009	12,590,342	11,865,725
Due from Tata Steel (current assets)	-	-	2,002,571
Total current assets	16,466,673	13,641,212	16,167,798
Due from Tata Steel (non-current assets)	-	1,763,137	-
Tax credits and mining duties receivable	428,384	4,843,790	4,952,495
Other assets	-	-	38,502,545
Long-term investment	9,585,000	10,148,595	10,148,595
Total non-current assets	10,356,755	17,098,893	53,955,674
Mining duties payable	88,441	1,373,490	824,339
Non-controlling interest	238,351	238,351	238,351
Equity	25,819,360	28,569,172	67,566,622

MANAGEMENT'S DISCUSSION AND ANALYSIS

The basic and diluted loss per share during the year ended December 31, 2018 is \$0.00 (\$0.22 in 2017 and \$0.03 in 2016). During the year ended December 31, 2018, the Company realized a net income and comprehensive loss of \$1,037,217 as compared to a net loss and comprehensive loss of \$38,997,450 (a decrease of \$37,960,233 compared to 2017) for the year ended December 31, 2017 and a net loss and comprehensive loss of \$5,918,132 (an increase of \$33,079,318 compared to 2016) for the year ended December 31, 2016.

The significant decrease of \$37,960,233 for the year ended December 31, 2018 as compared to 2017 in net income and comprehensive loss (\$1,037,217 in 2018 compared to \$38,997,450 in 2017) is mainly due to the impairment of other assets of \$38,502,545 recognized in 2017 comprised of the buy in payment for the new multi-user dock and related costs in view of the low probability of NML shipping prior to having fully applied the previously advanced funds to its take-or-pay obligation.

The significant increase of \$36,980,438 for the year ended December 31, 2017 as compared to 2016 in net loss and comprehensive loss (\$38,997,450 in 2017 compared to \$5,918,132 in 2016) is attributable to the impairment of other assets of \$38,502,545 recognized in 2017, relating to the advances that had been made to the Port.

As at December 31, 2018, the total current assets were \$16,466,673, an increase of \$2,825,461 as compared to the total of current assets of \$13,641,212 as at December 31, 2017. This increase is mostly due to a significant increase of \$6,010,145 in cash (\$6,997,065 as at December 31, 2018 as compared to \$986,920 as at December 31, 2017). As at December 31, 2017, the total current assets were \$13,641,212, a decrease of \$2,526,586 as compared to the total of current assets of \$16,167,798 as at December 31, 2016. This decrease is mostly due to the reclassification of the due from Tata Steel from current to non-current asset as the Company no longer expects to collect this within one year of the financial statements date.

As at December 31, 2018, the non-current assets were \$10,356,755, a decrease of \$6,742,138 as compared to the non-current assets of \$17,098,893 as at December 31, 2017. This decrease is mostly due to a write-down of tax credit and mining duties receivable of \$4,445,369 combined with a write-down of due from Tata Steel of \$3,843,972 recorded in the statement of loss and comprehensive loss during the year ended December 31, 2018. As at December 31, 2017, the non-current assets were \$17,098,893, a decrease of \$36,856,781 as compared to the non-current assets of \$53,955,674 as at December 31, 2016. This decrease is mostly due to the write-down of other assets of \$38,502,545 recorded in the statement of loss and comprehensive loss during the year ended December 31, 2017.

The Company's current liabilities as at December 31, 2018 consist of its trade and other payables of \$199,100, an increase of \$24,859 as compared to current liabilities of \$174,241 as at December 31, 2017. As at December 31, 2017, the current liabilities were \$174,241, a decrease of \$1,558,270 as compared to the current liabilities of \$1,732,511 as at December 31, 2016.

The Company's non-current liabilities as at December 31, 2018 consist of long-term trade and other payables of \$716,527 and mining duties payable of \$88,441, a decrease of \$1,191,724 as compared to non-current liabilities of \$1,996,692 as at December 31, 2017 which consist of long-term trade and other payables of \$623,202 and mining duties payable of \$1,373,490. The Company's non-current liabilities as at December 31, 2017 consist of long-term trade and other payables of \$623,202 and mining duties payable of \$1,373,490, an increase of \$1,172,353 as compared to non-current liabilities of \$824,339 as at December 31, 2016 which consist of mining duties payable of \$824,339.

As at December 31, 2018, equity attributable to shareholders of the Company is \$25,581,009, a decrease of \$2,749,812 from FYE 2017, and is comprised of share capital of \$177,584,512, contributed surplus of \$22,432,436, less the deficit of \$173,382,039 and the accumulated other comprehensive loss of \$1,053,800. The non-controlling interest of \$238,351 relates to LabMag Limited Partnership whose main property is the LabMag Property and remains unchanged from FYE 2017, for a total equity of \$25,819,360.

As at December 31, 2017, equity attributable to shareholders of the Company was \$28,330,821, a decrease of \$38,997,450 from FYE 2016, and is comprised of share capital of \$177,584,512, contributed surplus of

MANAGEMENT'S DISCUSSION AND ANALYSIS

\$22,432,336, less the deficit of \$171,686,027. The non-controlling interest of \$238,351 relates to LabMag Limited Partnership whose main property is the LabMag Property and remains unchanged from FYE 2016, for a total equity of \$28,569,172.

During the year ended December 31, 2018, the Company's cash, cash received from Tacora and investment income were used to pay for some of its operating expenses and trade and other payables. The Company's operating expenses were mainly offset by the cash received from Tacora and a portion of other items comprised of investment income reduced by the decrease in the fair value of the marketable securities. The combination of cash received from Tacora reduced by operating expense and the changes to the fair value of the marketable securities resulted in the increase of the Company's current assets and working capital during the period. This increase in current assets was offset by an overall reduction recorded in the due from Tata Steel and the tax credits and mining duties receivable as well as the reduction of the fair value of the long-term investment in TSMC resulting in a decline in the Company's total assets from FYE 2017.

Since its incorporation, the Company has not paid any cash dividends on its outstanding common shares. Any future dividend payment will depend on the Company's financial needs to fund its exploration programs and its future growth, and any other factor that the Board may deem necessary to consider. It is highly unlikely that any dividends will be paid in the near future.

Results of operations for the year ended December 31, 2018

Net income (loss) and comprehensive loss

During the year ended December 31, 2018, the Company realized a net income and comprehensive loss of \$1,037,217 as compared to a net loss and comprehensive loss of \$38,997,450 for the year ended December 31, 2017.

The decrease of \$37,960,233 for the year ended December 31, 2018 as compared to 2017 in net income and comprehensive loss is attributable to the impairment of other assets of \$38,502,545 recognized in 2017 comprised of the buy in payment for the new multi-user dock and related costs in view of the low probability of NML shipping prior to having fully applied the previously advanced funds to its take-or-pay obligation.

During the year ended December 31, 2017, the Company realized a net loss and comprehensive loss of \$38,997,450 as compared to a net loss and comprehensive loss of \$5,573,514 for the year ended December 31, 2016.

The significant increase of \$33,423,936 for the year ended December 31, 2017 as compared to 2016 in loss and comprehensive loss is attributable to a significant increase of comprehensive loss is attributable to the impairment of other assets of \$38,502,545 recognized in 2017 comprised of the buy in payment for the new multi-user dock and related costs in view of the low probability of NML shipping prior to having fully applied the previously advanced funds to its take-or-pay obligation.

Operating expenses

During the year ended December 31, 2018, operating expenses were \$179,274 as compared to \$39,941,642 for the year ended December 31, 2017.

The significant decrease of \$39,762,368 for the year ended December 31, 2018 as compared to 2017 in operating expenses is mostly attributable to the impairment of other assets of \$38,502,545 recognized in 2017 relating to the advances that had been made to the Port. In addition, the decrease comprised in 2018, a write-down of tax credits and mining duties receivable of \$4,445,369, a write-down of due from Tata Steel of \$3,843,972 combined with a reversal of impairment of other assets of \$4,384,245, a derecognition of mining duties payable of \$1,285,049, an increase of fair value of \$1,149,000 for the long-term investment and a recovery of mineral exploration and evaluation expenses of \$2,316,952.

MANAGEMENT'S DISCUSSION AND ANALYSIS

During the year ended December 31, 2017, operating expenses were \$39,941,642 as compared to \$6,127,139 for the year ended December 31, 2016.

The significant increase of \$33,814,503 for the year ended December 31, 2017 as compared to 2016 in operating expenses is mostly attributable to the impairment of other assets of \$38,502,545 recognized in 2017 relating to the advances that had been made to the Port combined with a significant decrease of general and administrative expenses of \$3,901,120. In addition, the Company's restructuring costs relating to the organizational restructuring decreased by approximately \$1,089,000 from FYE 2016. The primary items of the general and administrative expense decline were: in 2017 the Company eliminated its payroll and as such salaries, wages and benefits decreased by approximately \$1,471,000, and consulting, legal and professional fees which decreased by approximately \$637,000 mostly due to having incurred in 2016 costs associated with the March 2016 Special Meeting. The Company and its subsidiaries have no full-time employees and on-going administrative functions are being managed by three (3) individual consultants.

Other items

During the year ended December 31, 2018, the other items were \$479,157 as compared to other items of \$944,192 for the year ended December 31, 2017. The decrease of \$465,035 is mainly due to the change in fair value of marketable securities of \$641,672 (negative change in fair value of \$364,830 for 2018 as compared to a positive change in fair value of \$276,842 in 2017).

During the year ended December 31, 2017, the other items were \$944,192 as compared to other items of \$209,007 for the year ended December 31, 2016. The increase of \$735,185 is mainly due to the change in fair value of marketable securities of \$276,482 (positive change in fair value of \$276,482 for 2017 as compared to \$Nil in 2016) and the increase in investment income of \$458,343.

Other comprehensive loss (OCI)

The OCI in 2018 is due to adoption of IFRS 9 that requires the OCI section presented in the statements of income (loss) and comprehensive loss. During the year ended December 31, 2018, the other comprehensive loss were \$1,337,100 as compared to \$Nil for the year ended December 31, 2017. The increase of \$1,337,100 is due to the decrease in change in fair value of marketable securities (fixed rate investment) of \$1,337,000 in 2018 as compared to \$Nil change in fair value of marketable securities (fixed rate investment) recorded in other comprehensive loss in 2017.

Selected quarterly financial information

New Millennium anticipates that the quarterly and annual results of operations will primarily be impacted for the near future by several factors, including the timing and efforts of the exploration's expenditures and efforts related to the development of the Company. Due to these fluctuations, the Company believes that the quarter to quarter and the year-to-year comparisons of the operating results may not be a good indication of its future performance.

The following selected quarterly financial information is derived from our unaudited condensed interim financial statements for each of the two most recently completed financial years.

MANAGEMENT'S DISCUSSION AND ANALYSIS

NEW MILLENNIUM IRON CORP. SELECTED QUARTERLY FINANCIAL INFORMATION

	2018							2017
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
	\$	\$	\$	\$	\$	\$	\$	\$
CONSOLIDATED STATEMENTS OF INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS)								
Expenses								
General and administrative expenses	300,864	210,623	317,635	196,057	246,031	277,778	501,483	609,535
Mineral exploration and evaluation	(2,249,612)	(58,232)	1,428	(10,536)	1,665	(32,293)	(170,739)	5,637
Impairment (reversal of impairment) of other assets	(4,299,049)	(85,196)	-	-	38,502,545	-	-	-
Change in fair value of long-term investment	(1,783,000)	148,000	461,000	25,000	-	-	-	-
Write-down of tax credits and mining duties receivable	4,445,369	-	-	-	-	-	-	-
Write-down of due from Tata Steel	3,843,972	-	-	-	-	-	-	-
Derecognition of mining duties payable	(1,285,049)	-	-	-	-	-	-	-
	(1,026,505)	215,195	780,063	210,521	38,750,241	245,485	330,744	615,172
Other items								
Investment income	241,260	211,323	202,981	188,423	200,664	183,287	177,522	115,877
Change in fair value of marketable securities	(116,485)	(315,437)	153,952	(86,860)	593,442	1,006,000	(496,200)	(826,400)
	124,775	(104,114)	356,933	101,563	794,106	1,189,287	(318,678)	(710,523)
Net income (loss)	1,151,280	(319,309)	(423,130)	(108,958)	(37,956,135)	943,802	(649,422)	(1,325,695)
Other comprehensive income (loss)								
Change in fair value of fixed rate investments	(1,735,900)	(575,500)	306,600	667,700	-	-	-	-
	(1,735,900)	(575,500)	306,600	667,700	-	-	-	-
Net income (loss) and comprehensive income (loss)	(584,620)	(894,809)	(116,530)	558,742	(37,956,135)	943,802	(649,422)	(1,325,695)
Net income (loss) attributable to:								
Shareholders of New millennium Iron Corp.	1,151,280	(319,309)	(423,130)	(108,958)	(37,956,135)	943,802	(649,422)	(1,325,695)
Non-controlling interests	-	-	-	-	-	-	-	-
Other comprehensive income (loss) attributable to:								
Shareholders of New millennium Iron Corp.	(1,735,900)	(575,500)	306,600	667,700	-	-	-	-
Non-controlling interests	-	-	-	-	-	-	-	-
Net income (loss) and comprehensive income (loss) attributable to:	(584,620)	(894,809)	(116,530)	558,742	(37,956,135)	943,802	(649,422)	(1,325,695)
Shareholders of New millennium Iron Corp.	(584,620)	(894,809)	(116,530)	558,742	(37,956,135)	943,802	(649,422)	(1,325,695)
Non-controlling interests	-	-	-	-	-	-	-	-
Basic and diluted earnings (loss) per share:	0.01	(0.00)	(0.00)	(0.00)	(0.21)	0.01	(0.00)	(0.01)
CONSOLIDATED STATEMENTS OF CASH FLOWS								
	Q4	Q3	Q2	2018 Q1	Q4	Q3	Q2	2017 Q1
	\$	\$	\$	\$	\$	\$	\$	\$
Cash flows from (used for) operating activities	4,030,708	(69,237)	(269,625)	(339,498)	(904,794)	(105,675)	(445,586)	(1,377,997)
Cash flows from financing activities	-	-	-	93,325	623,202	-	-	-
Cash flows from (used for) investing activities	46,504	(834,663)	1,002,403	2,350,228	(268,005)	(2,653,839)	2,406,792	1,493,529
Net change in cash	4,077,212	(903,900)	732,778	2,104,055	(549,597)	(2,759,514)	1,961,206	115,532
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION								
	Q4	Q3	Q2	2018 Q1	Q4	Q3	Q2	2017 Q1
	\$	\$	\$	\$	\$	\$	\$	\$
Cash	6,997,065	2,919,852	3,823,753	3,090,975	986,920	1,536,517	4,296,031	2,334,825
Marketable securities	9,411,009	10,833,079	10,673,844	11,009,377	12,590,342	11,538,232	7,695,105	10,244,923
Due from Tata Steel (current assets)	-	-	-	-	-	1,770,215	1,770,215	2,002,571
Total current assets	16,466,673	13,793,130	14,552,009	14,234,756	13,641,212	14,911,983	14,022,746	14,684,351
Due from Tata Steel (non-current assets)	-	1,821,369	1,763,137	1,763,137	1,763,137	-	-	-
Tax credits and mining duties receivable	428,384	4,840,454	4,840,454	4,843,790	4,843,790	4,843,790	4,762,744	4,918,346
Other assets	-	-	-	-	-	38,502,545	38,502,545	38,502,545
Long-term investment	9,585,000	8,416,000	8,564,000	9,025,000	10,148,595	10,148,595	10,148,595	10,148,595
Total non-current assets	10,356,755	15,421,194	15,510,962	15,975,298	17,098,893	53,838,302	53,757,255	53,915,594
Mining duties payable	88,441	1,373,490	1,373,490	1,373,490	1,373,490	1,373,490	1,373,490	1,373,490
Non-controlling interest	238,351	238,351	238,351	238,351	238,351	238,351	238,351	238,351
Equity	25,819,360	27,017,981	27,912,791	28,029,319	28,569,172	66,535,307	65,591,505	66,240,927

The net income and comprehensive loss of \$584,620 for Q4-2018 is mostly attributable to a write-down of tax credits and mining duties receivable of \$4,445,369 and a write-down of due from Tata Steel of \$3,843,972 combined with an increase in fair value of long-term investment of \$1,783,000, a reversal of impairment of other assets of \$4,299,049, a derecognition of mining duties payable of \$1,285,049 and a recovery of mineral exploration and evaluation expenses of \$2,249,612.

MANAGEMENT'S DISCUSSION AND ANALYSIS

The net loss and comprehensive loss of \$37,956,135 for Q4-2017 is attributable to an impairment of other assets of \$38,502,545 relating to the advances that had been made to the Port.

The net loss and comprehensive loss of 1,325,695 for Q1-2017 is mostly attributable to significant general and administrative expenses of \$609,535 and a markdown in fair value of marketable securities of \$ 826,400.

Results of operations for the three-month period ended December 31, 2018

Net loss and comprehensive loss

The basic and diluted loss per share from continuing operations for the three-month period ended December 31, 2018 is \$0.01 as compared to \$0.21 for the three-month period ended December 31, 2017.

During the three-month period ended December 31, 2018, the Company realized a net income and comprehensive loss of \$584,620 as compared to a net loss and comprehensive loss of \$37,956,135 for the three-month period ended December 31, 2017.

The decrease of \$37,371,515 for the three-month period ended December 31, 2018 in net income and comprehensive loss as compared to 2017 in net loss and comprehensive loss is attributable to the impairment of other assets of \$38,502,545 recognized in Q4-2017 comprised of the buy in payment for the new multi-user dock and related costs in view of the low probability of NML shipping prior to having fully applied the previously advanced funds to its take-or-pay obligation.

Operating expenses

During the three-month period ended December 31, 2018, operating expenses recovery were \$1,026,505 as compared to operating expenses \$38,750,241 for the three-month period ended December 31, 2017.

The decrease of \$39,776,746 for the three-month period ended December 31, 2018 in operating expenses as compared to 2017 is mostly attributable to the impairment of other assets of \$38,502,545 recognized in Q4-2017 relating to the advances that had been made to the Port. In addition, the decrease comprised in Q4-2018, a write-down of tax credits and mining duties receivable of \$4,445,369, a write-down of due from Tata Steel of \$3,843,972 combined with a reversal of impairment of other assets of \$4,299,049, a derecognition of mining duties payable of \$1,285,049, an increase of fair value of \$1,783,000 for the long-term investment and a recovery of mineral exploration and evaluation expenses of \$2,249,612.

Other items

During the three-month period ended December 31, 2018, the other items were \$124,775 as compared to other items of \$794,106 for the three-month period ended December 31, 2017. The decrease of \$669,331 is mainly due to the change in fair value of marketable securities of \$709,927 (negative change in fair value of \$116,485 for Q4-2018 as compared to a positive change in fair value of \$593,442 in Q4-2017).

Other comprehensive loss

The OCI in 2018 is due to adoption of IFRS 9 that requires the OCI section presented in the statements of income (loss) and comprehensive loss. During the three-month period ended December 31, 2018, the other comprehensive loss were \$1,735,900 as compared to \$Nil for the three-month period ended December 31, 2017. The increase of \$1,735,900 is due to the decrease in change in fair value of marketable securities (fixed rate investment) of \$1,735,900 Q4-2018 as compared to \$Nil change in fair value in Q4-2017 recorded in other comprehensive loss.

MANAGEMENT'S DISCUSSION AND ANALYSIS

Cash Flows

Cash flows from (used for) operating activities

Cash flows from operating activities were \$3,352,348 during the year ended December 31, 2018, an increase of \$6,186,400 as compared to cash flows of \$2,834,052 used for operating activities during the year ended December 31, 2017. The increase of \$6,186,400 is mostly explained by the selling agreement signed with Tacora, which enabled NML to receive \$4,384,245 in revenue combined with a decrease of \$609,648 in general and administrative expenses (\$1,025,179 for 2018 as compared to \$1,634,827 for 2017).

Cash flows from financing activities

Cash flows from financing activities were \$93,325 during the year ended December 31, 2018, a decrease of \$529,877 as compared to cash flows of \$623,202 from financing activities during the year ended December 31, 2017. The decrease of \$529,877 is attributable to a decrease of \$529,877 in financing from long-term trade and other payables.

Cash flows from investing activities

Cash flows from investing activities were \$2,564,472 during the year ended December 31, 2018, an increase of \$1,585,995 as compared to cash flows of \$978,477 from investing activities during year ended December 31, 2017.

The increase of \$1,585,995 is mainly due to a favorable variance of \$1,456,274 between redemptions and purchases of marketable securities during the year ended December 31, 2018 (\$5,519,575 of redemptions versus \$4,063,301 of purchases) compared to an unfavorable variance of \$368,468 between redemptions and purchases of marketable securities during the year ended December 31, 2017 (\$14,006,163 of redemptions versus \$14,374,631 of purchases).

Related party transactions

Please refer to Note 19 of the 2018 consolidated financial statements for a summary of the Company's transactions with related parties period end balances.

Commitments and contingencies

Please refer to Note 23 of the 2018 consolidated financial statements for a summary of the Company's commitments and contingencies.

Subsequent events

There are no subsequent events to report.

Off-financial position arrangements

As at December 31, 2018, the Company had no off-financial position arrangements.

Capital management policies and procedures

The Company's capital management objectives are to ensure its ability to continue as a going concern and to maximize the return of its shareholders. The Company's definition of capital includes all components of equity. Capital for the reporting periods under review is summarized in Note 14 and in the consolidated statement of changes in equity. In order to meet its objectives, the Company monitors its capital structure and makes

MANAGEMENT'S DISCUSSION AND ANALYSIS

adjustments as required in light of changes in economic conditions and the risk characteristics of the underlying assets. These objectives will be achieved by identifying the right exploration projects, adding value to these projects and ultimately taking them through production and cash flow, either with partners or by the Company's own means.

In order to maintain or adjust the capital structure, the Company may issue new shares. No changes were made in the objectives, policies and processes for managing capital during the year. The Company is not subject to any externally imposed capital requirements.

Liquidity and capital resources

Working capital as at December 31, 2018 of \$16,267,573 represents an increase of \$2,800,602 as compared to the working capital of \$13,466,971 as at December 31, 2017. This increase in working capital is mainly attributable to receiving \$4,384,245 as per the agreement with Tacora combined with a decrease of \$3,179,333 in the value of marketable securities held in the balance sheet (\$9,411,009 as at December 31, 2018 compared to \$12,590,342 as at December 31, 2017).

The Company's working capital has been invested in cash, debentures of a public corporation and equity investments in public corporations. These investments have been classified as current assets. The Company intends to use a portion of its cash and investment income to fulfill assessment work required to maintain claims and pay corporate operating expenses.

Capital expenditures

There were \$Nil of acquisitions of property and equipment during the years ended December 31, 2018 and 2107.

Capital resources

At December 31, 2018, NML has paid up capital of \$177,584,512 (FYE 2017 - \$177,584,512) representing 181,054,146 (FYE 2017 - 181,054,146) common shares, contributed surplus of \$22,432,336 (FYE 2017 - \$22,432,336) a deficit of \$173,382,039 (FYE 2017 - \$171,686,027) and accumulated other comprehensive loss of \$1,053,800 (FYE 2017 - \$Nil) resulting in total equity attributable to shareholders of the Company of \$25,581,009 (FYE 2017 - \$28,330,821). In addition, there is a non-controlling interest of \$238,351 (FYE 2017 - \$238,351) resulting in total equity of \$25,819,630 (FYE 2017 - \$28,569,172).

Controls and Procedures Over Financial Reporting

In compliance with the Canadian Securities Administrators' National Instrument 52-109, the Company has filed certificates signed by the Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") that, among other things, report on the design and effectiveness of disclosure controls and procedures, and the design and effectiveness of internal control over financial reporting.

Disclosure Control and Procedures

The CEO and the CFO have designed disclosure controls and procedures, or have caused them to be designed under their supervision, in order to provide reasonable assurance that:

- material information relating to the Company has been made known to them; and
- information required to be disclosed in the Company's filings is recorded, processed, summarized and reported within the time periods specified in securities legislation.

MANAGEMENT'S DISCUSSION AND ANALYSIS

An evaluation was carried out, under the supervision of the CEO and the CFO, of the design and effectiveness of the disclosure controls and procedures. Based on this evaluation, the CEO and the CFO concluded that the disclosure controls and procedures are effective as at December 31, 2018.

Internal Control over Financial Reporting

The CEO and the CFO have also designed internal control over financial reporting, or have caused them to be designed under their supervision, in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for financial reporting purposes in accordance with IFRS.

Management, including the CEO and CFO, does not expect that our internal controls and procedures over financial reporting will prevent all error and all fraud. A control system can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Due to the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of a simple error or mistake. Additionally, controls can be circumvented by the individual acts, by collusion of two or more people, or by management override of the control. The design of any system of controls is partially based upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving our stated goals under all potential future conditions. Due to the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

An evaluation was carried out, under the supervision of the CEO and the CFO, of the design and operating effectiveness of our internal control over financial reporting. Based on this evaluation, the CEO and the CFO concluded that the internal controls over financial reporting are effective as at December 31, 2018, using the criteria set forth in the 2013 Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations (COSO) of the Treadway Commission.

Changes to Internal Control over Financial Reporting

No changes were made to our internal control over financial reporting during the quarter ended December 31, 2018, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

MANAGEMENT'S DISCUSSION AND ANALYSIS

DISCLOSURE OF OUTSTANDING SHARE DATA

The following selected financial information is derived from our unaudited financial statements.

NEW MILLENIUM IRON CORP.

Disclosure of outstanding share data (as at March 26, 2019)

Outstanding common shares:	181,054,146			
Outstanding share options:	995,000			
Average exercise price of:	\$0.437			
Average remaining life of:	0.16 years			
	Expiry date	Number	Exercise price	Remaining life
			\$	(years)
	May 21, 2019	970,000	0.44	0.15
	September 9, 2021	25,000	0.31	0.44
		<u>995,000</u>		
Outstanding warrants:	Nil			

MARKET REVIEW

According to the World Steel Association's ("WSA") statistics released January 25, 2019, world crude steel production in its 64 reporting countries was 1,808.6 million metric tons ("Mt") for the year 2018, which represented an increase of 4.6% over 2017.

The major steel producing regions all showed year-on-year increases with exception of the EU. Asia was up by 5.5%, North America by 4.1% and the C.I.S by 0.3%, whereas the EU contracted slightly by 0.3%. China accounted for just over 50% of global crude steel production, while the year saw India surpass Japan to become the world's number two producer.

After a period of good profitability for the steel industry through much of 2018 despite overhanging global trade issues, price and margin weakness began in November and carried over into early 2019.

Again characterized by volatility during 2018, the iron ore price as measured by the 62% Fe Fines CFR North China averaged US\$69 per tonne for the year, versus US\$71 per tonne in 2017. There was a narrowing in the fourth quarter of the Platts IODEX differential between the higher quality 65% Fe grade fines and the 62% Fe grade, reflecting some steelmakers shifting to medium or lower quality fines in the face of reduced margins. The price premiums for pellets, both for blast furnace and for the direct reduction ironmaking grades, remained strong due to continuing supply side constraints.

A major event impacting the seaborne iron ore market was the widely reported, tragic tailings dam failure at a Vale mine in the Brazilian state of Minas Gerais on January 25, 2019. It is estimated that Vale's 2019 exports will reduce by approximately 40 Mt and analysts' pricing forecasts have been adjusted upwards as a result, including for pellets, where the market remains affected by the November 2016 dam failure at the Samarco operation in Brazil.

MANAGEMENT'S DISCUSSION AND ANALYSIS

BUSINESS RISKS

In the normal course of operations, the Company is exposed to various financial risks. Please refer to Note 22 of the 2018 consolidated financial statements for an extended description of the Company's financial risk management, objectives and policies.

The Company is engaged in the exploration, evaluation and development of mineral properties. These activities involve a high degree of risk which, even with a combination of experience, knowledge and careful evaluation, may not be overcome. Consequently, no assurance can be given that commercial quantities of minerals will be successfully found or produced.

The Company has no history of profitable operations and its present business is at an early stage. As such, the Company is subject to many common risks to such enterprises, including under-capitalization, cash shortages and limitations with respect to personnel, financial and other resources and the lack of revenues. There is no assurance that the Company will be successful in achieving a positive return on shareholders' investment. The Company has no source of operating cash flow and no assurance that additional funding will be available to it for further exploration and development of its projects when required. Although the Company has been relatively successful in the past in obtaining financing through the sale of equity securities, there can be no assurance that the Company will be able to obtain adequate financing in the future or that the terms of such financing will be favourable. Failure to obtain such additional financing could result in the delay or indefinite postponement of further exploration and development of its properties.

The Company has determined a project construction and operation plan based on best available knowledge and with certain assumptions that will enable it to initiate work and enter into contracts. Events outside the control of the Company, such as funding or permit approvals as examples, may adversely affect these plans and result in delays for construction and for start of operations.

The Company's property interests are located in remote, undeveloped areas and the availability of infrastructure such as surface access, skilled labour, fuel and power at an economic cost, cannot be assured. These are integral requirements for exploration, development and production facilities on mineral properties. Power will need to be generated on site. Due to its location, weather events may cause disruptions or other difficulties in operations.

Certain of the Company's properties are located in the Province of Newfoundland and Labrador and therefore subject to its mining legislation, which may require that primary processing be done within the province in order to obtain mining rights. Furthermore, provincial and federal legislators may enact laws or budgets that have a negative impact on this project or on the mining industry as a whole.

The Company seeks to include First Nations participation in its projects and expects to enter into agreements with these First Nations. Although such agreements are not mandatory, failure to agree may result in disruption to the project execution or operations.

Volatile market conditions for resource commodities, including iron ore, have resulted in a dramatic decrease in market capitalization and the inability of companies to acquire funding for their exploration and development properties. An extended period of poor macro-economic conditions could lead to an inability of the Company to finance future operations.

Inflation has not been a significant factor affecting the cost of goods and services in Canada in recent years; however renewed exploration and development activity may result in a shortage of experienced technical staff, and heavy demand for goods and services needed by the mining community.

The mineral industry is intensely competitive in all its phases. NML competes with many other mineral exploration companies with greater financial resources and technical capacity.

The Company invests in debentures and equity instruments of public companies and consequently the Company's investments are exposed to all the business and market risks of the investees as well as the volatility of interest rates and the liquidity of the specific debentures on the market or at maturity. There is no

MANAGEMENT'S DISCUSSION AND ANALYSIS

certainly that the Company will be able to realize the full value of its investments should funds be required or at maturity.

The price of iron ore and other commodities reflects the aforementioned market volatility. The purchase of securities of the Company involves a high degree of risk and should be undertaken only by investors whose financial resources are sufficient to enable them to assume such risks. The Company's securities should not be purchased by persons who cannot afford the possibility of the loss of their entire investment. Furthermore, an investment in securities of the Company should not constitute a major part of an investor's portfolio.

In recent years securities markets have experienced extreme price and volume volatility. The market price of securities of many early stage companies have experienced fluctuations in price which may not necessarily be related to the operating performance, underlying asset values or prospects of such companies. It may be anticipated that any market for the Company's shares will be subject to market trends generally and the value of the Company's shares on the Toronto Stock Exchange may be affected by such volatility.

In order to develop the DSO Project to commercial production or to finance operations, additional third-party financing may be required and there is no assurance that such financing will be available on reasonable commercial terms, or at all. The Company may receive additional cash calls from TSMC to invest additional amounts of equity or debt in TSMC to fund capital and/or operating costs of TSMC. If the cash calls cannot be met, the 4.32% interest of the Company in TSMC may be diluted further.

The success of the Company is very dependent upon the personal efforts and commitment of its existing management. To the extent that management's services would be unavailable for any reason, a disruption to the operations of the Company could result, and other persons would be required to manage and operate the Company.

In the normal course of the Company's business, NML may become involved in, named as a party to, or be the subject of, various legal proceedings, including regulatory proceedings, tax proceedings and legal actions, related to the personal injuries, property damage, property tax, the environment and contract disputes. The outcome of outstanding, pending or future proceedings cannot be predicted with certainty and may be determined adversely to the Company and as a result, could have a material adverse effect on the Company's business, financial condition, results of operations and cash flows.

Additional risk factors are contained in the Company's Annual Information Form for the Financial Year ended December 31, 2018, which is dated March 26, 2019 and filed on SEDAR at www.sedar.com.

ADDITIONAL INFORMATION

For further information, please visit www.NMLiron.com, www.tatasteel.com, www.tatasteelcanada.com and the Company's profile on SEDAR.

Mr. H. Dean Journeaux, Eng., is the Qualified Person as defined in National Instrument 43-101 who has reviewed and verified the scientific and technical mining disclosure contained in this MD&A.



Corporate Directory

Corporate Office

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Executive Office

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 Montreal, Quebec, Canada
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Tel: (514) 935-3204
 Fax: (514) 935-9650

Directors and Officers

- Mario Caron, Chairman and Acting Chief Executive Officer
- Daniel P. Owen, Director
- H. Dean Journeaux, Director
- W. Scott Leckie, Director
- Sandip Biswas, Director
- Dibyendu Bose, Director
- Prasanto Kumar Ghose, Director
- Ernest Dempsey, Chief Executive Officer (on medical leave)
- Robert Boisjoli, Chief Financial Officer
- Pascal de Guise, Corporate Secretary

Auditors	Legal Counsel	Registrar and Transfer Agent
<p>MNP SENCRL, SRL/LLP</p>	<p>Borden Ladner Gervais LLP Barristers and Solicitors</p>	<p>Computershare 100 University Avenue, 8th Floor Toronto, Ontario, M5J 2Y1 Tel: 1-800-564-6253 service@computershare.com</p>